Manitoba Agriculture, Food and Rural Initiatives

Supplementary Information for Legislative Review

2006-2007 Departmental Expenditure Estimates

Manitoba

106-03774/

DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES

SUPPLEMENTARY INFORMATION

FOR

LEGISLATIVE REVIEW

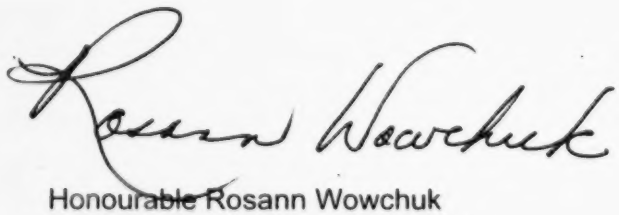
2006-2007 EXPENDITURE ESTIMATES

PREFACE

This publication provides supplementary information relating to the printed main estimates of Manitoba Agriculture, Food and Rural Initiatives. This document provides Members of the Manitoba Legislative Assembly with the objectives, activities, and expected results related to each appropriation in the Department's proposed spending budget. General information about our Department's programs and services is also contained in these pages.

The first section provides an overview of the Manitoba Department of Agriculture, Food and Rural Initiatives 2006/2007 budget requirements. The second section identifies program and financial information including our staff requirements and expenditures. Our program and financial information is displayed under main appropriations for easy cross-referencing to the printed main estimates. A five-year historical budget comparison of the Department's total expenditures as well as a standard glossary of terms are also provided.

We hope this publication will help readers to become aware of Manitoba Agriculture, Food and Rural Initiatives' programs and available resources. Readers are invited to visit our Department's Home Page at www.gov.mb.ca/agriculture to find out more about our wide range of programs and services.



Honourable Rosann Wowchuk
Minister of Agriculture, Food and
Rural Initiatives

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PART 1

DEPARTMENTAL OVERVIEW

DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES

MINISTER

Honourable Rosann Wowchuk

DEPUTY MINISTER

Barry Todd

HISTORICAL BACKGROUND

The historic development of Agriculture, Food and Rural Initiatives as a department of the Government of Manitoba can be divided into seven distinctive periods:

1. The Initial Period -- 1871-1874 -- joint portfolio with Public Works and Agriculture; 1875-1876 -- appointment of separate Ministers for Agriculture and Public Works; 1877-1882 -- organized and designated as the Department of Agriculture and Statistics.

2. The Second Period -- 1883-1889 -- the Department of Agriculture, Statistics and Health.

3. The Third Period -- 1890-1959 -- the Department of Agriculture and Immigration.

4. The Fourth Period -- 1960-1967 -- the Department of Agriculture and Conservation.

5. The Fifth Period -- 1967-1999 -- named the Department of Agriculture operating under the Department of Agriculture Act.

6. The Sixth Period -- 1999-2003 -- the Department of Agriculture and Food.

7. The Seventh Period -- 2003-Present -- the Department of Agriculture, Food and Rural Initiatives.

Throughout its history the Department has been organized and managed to address the changing challenges and opportunities facing the agriculture and agri-food industry -- in an effective, efficient, and economic manner.

OVERALL RESPONSIBILITIES

Mission and Role

The Department's mission and role statements support the provincial government's commitment to improve the quality of life of all Manitobans. Manitoba Agriculture, Food and Rural Initiatives is committed to the overall provincial strategic priorities of northern development, community economic development, healthy children, sustainable development, clean water, aboriginal development, and civil service renewal.

The mission statement defines the common goal of the Department and its staff. The role statement defines how our organization will achieve its mission.

Mission

We are dedicated to creating a supportive environment that advances the greater prosperity and stability of our farm families, other Agriculture, Food and Rural Initiatives partners, and rural communities.

Role

Within a sustainable agriculture framework we provide leadership and a range of information, programs and services in support of our mission.

Vision

The Department's vision statement provides an overview of a desired and achievable state of the province's agriculture and agri-food industry – and ourselves as an organization – by the Year 2010. The vision goals listed below state what this Department will strive to achieve while working with our farming and industry partners.

- Our farm families, agriculture and agri-food partners and rural communities will achieve a higher quality of life by becoming more prosperous and economically stable.

- Manitoba's agriculture and agri-food sector will be more profitable and competitive through expanded diversification and adding value, a growing livestock sector, and greater market orientation – all within a sustainable agriculture framework.

- Our rural communities will be more healthy and dynamic through expanded local economic and employment opportunities, based on a growing Agriculture, Food and Rural Initiatives sector.

- Our Department will be the leading-edge provider of unbiased technical and up-to-date information to our clients.

Philosophy and Values

The Department's philosophy and values are based on a fundamental caring commitment to people — our clients and our employees. This caring commitment as found in the following statements has stood the test of time. These statements define who we are and our attitude towards others.

The People We Serve — Our Foremost Priority

The people we serve is why our Department exists.

We work together as a team with our clients to advance our province's agriculture and food industry and to support community economic development.

The people we serve range from farm families, food processors, rural businesses, consumers, and Cabinet, to other government departments and to our fellow employees.

Our Best Job Performance

We, as employees, are committed to giving our best job performance every day with pride and professionalism.

We Are One Organization

We all share a commitment to our Department, a greater whole, that takes precedence over any of its parts.

Similarly, we all share a greater commitment to the Government of Manitoba and its priorities.

At all employee levels we strive to understand our roles within our Department's overall mission, goals, beliefs and values.

We Are Public Trustees

We are entrusted with managing funds and other resources owned by the public we serve.

At all employee levels we are committed to ensuring that we make the most effective and efficient use of the public resources entrusted to our care.

Within our organization's philosophy and values the primary statement we adhere to is our commitment to **"The People We Serve – Our Foremost Priority"**. In effect, this

client-focused commitment serves as the foundation that our other beliefs are built upon. Throughout the decades Manitoba Agriculture, Food and Rural Initiatives' strategic priorities have undergone considerable change. But our primary commitment has essentially remained the same – and no doubt will continue to remain so in the long-term future.

Growing Opportunities (GO)

The key objective of the Growing Opportunities initiative, announced in December 2004, is to realign the department to focus its efforts so that it can be more effective at helping communities capture value from the commodities and livestock they produce, and cultivate economic development on a strong foundation of primary agriculture.

Implementation is progressing in all 43 GO offices and centres across the province. Several GO Centres have had public launches.

Each GO Team has established an Advisory Council representing diverse interests and geographic areas and including members that are local producers, agricultural and non-agricultural entrepreneurs, as well as community and economic development leaders. Through ongoing consultations with their advisory councils, GO Teams will be able to tailor programming and pursue opportunities based on the needs and priorities identified locally.

Some of the Growing Opportunities accomplishments to date include:

- The appointment of a Chief Veterinary Officer and establishment of the Food Safety Knowledge Centre. The Chief Veterinary Officer is actively involved in planning provincial strategies to deal with animal health emergencies to help focus MAFRI's efforts on food safety.

- The appointment of a Director of the Food Commercialization and Marketing Knowledge Centre. This centre works closely with the Food Development Centre, the Richardson Centre for Functional Foods and Nutraceuticals at the University of Manitoba, and the Canadian Centre for Agri-Food Research in Health and Medicine (CCARM) at the St. Boniface Hospital Research Centre in a unique cluster to support the development of functional food research and commercialization in Manitoba.

- An expanded capacity for business development through the placement of 75 business development specialists in GO teams and in GO knowledge centres across the province.

- An Urban GO Team has been established to serve agriculture and agri-food needs in Winnipeg including enhanced public awareness of the industry and to foster a synergy of business, awareness and perspectives between the public and the agricultural industry.

- The Department has also introduced a new Strategic Planning Directorate to enhance unit level and departmental planning as well as identify longer term issues and opportunities for agriculture, the agri-food industry and communities.

Creating Opportunities

- The Minister has appointed a Consultation Committee to travel throughout Manitoba and gather input from individuals, communities and industry on the opportunities and barriers to value-added development that exist in their areas, discuss how they can take advantage of opportunities and suggest ways GO Teams can offer support and assistance with local projects.

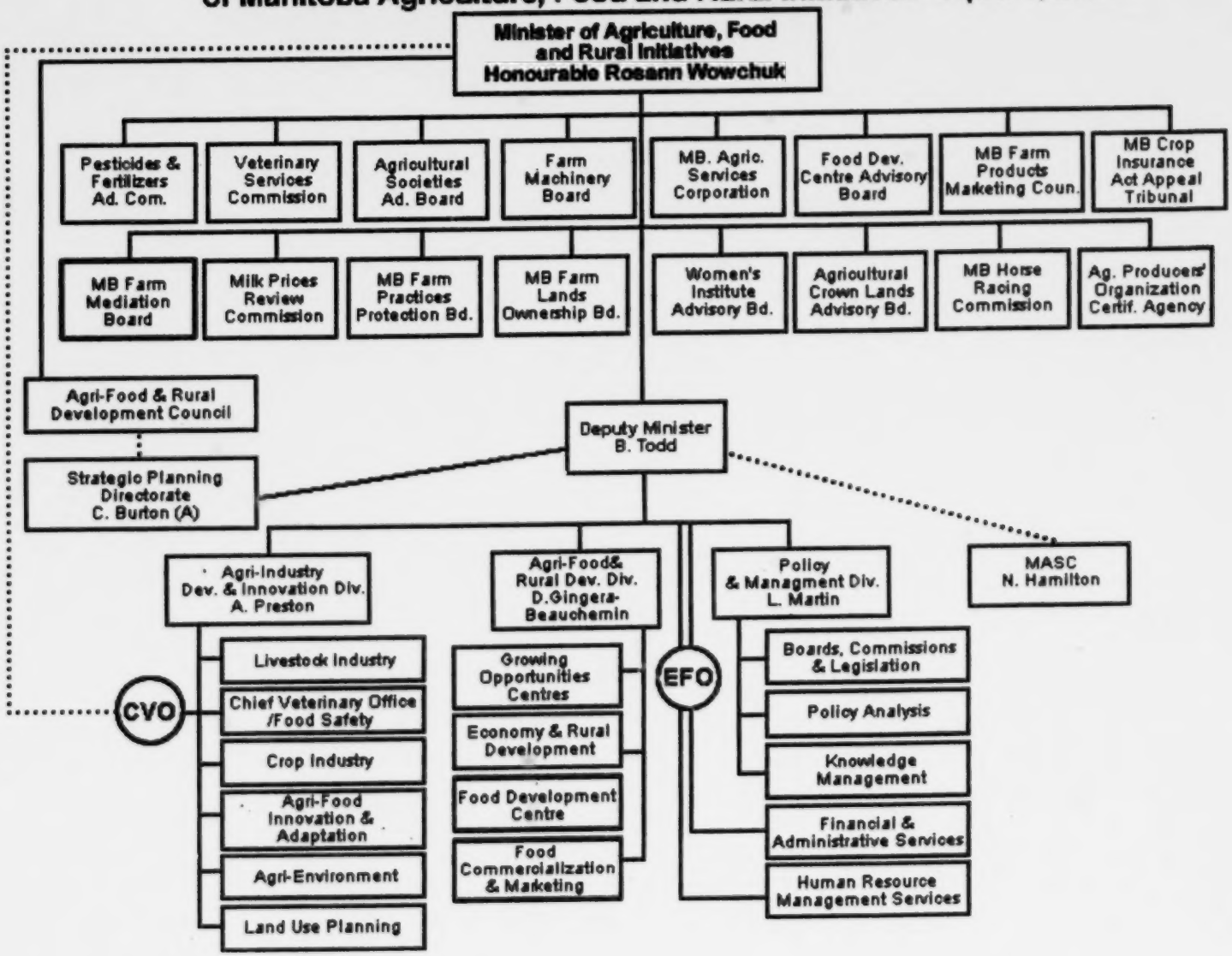
- The Committee will present its report in Spring 2006.

Organization Chart

The organization chart within this document depicts the Department's three operating Divisions, a Strategic Planning Directorate, and one affiliated Crown Corporation. The organization chart reflects the amalgamation of the Manitoba Crop Insurance Corporation and Manitoba Agricultural Credit Corporation into a combined finance and insurance corporation called the Manitoba Agricultural Services Corporation.

A description of the role and responsibilities for each of these organizational units is included later in this document.

Organization Chart
of Manitoba Agriculture, Food and Rural Initiatives - April 1, 2006


Minister of Agriculture, Food and Rural Initiatives
Honourable Rosann Wowchuk
Pesticides & Fertilizers Ad. Com.
Veterinary Services Commission
Agricultural Societies Ad. Board
Farm Machinery Board
MB. Agric. Services Corporation
Food Dev. Centre Advisory Board
MB Farm Products Marketing Coun.
MB Crop Insurance Act Appeal Tribunal
MB Farm Mediation Board
Milk Prices Review Commission
MB Farm Practices Protection Bd.
MB Farm Lands Ownership Bd.
Women's Institute Advisory Bd.
Agricultural Crown Lands Advisory Bd.
MB Horse Racing Commission
Ag. Producers' Organization Certif. Agency
Agri-Food & Rural Development Council
Deputy Minister B. Todd
Strategic Planning Directorate C. Burton (A)
Agri-Industry Dev. & Innovation Div. A. Preston
Agri-Food& Rural Dev. Div. D.Gingera-Beauchemin
Policy & Managment Div. L. Martin
MASC N. Hamilton
CVO
Livestock Industry
Chief Veterinary Office /Food Safety
Crop Industry
Agri-Food Innovation & Adaptation
Agri-Environment
Land Use Planning
Growing Opportunities Centres
Economy & Rural Development
Food Development Centre
Food Commercialization & Marketing
EFO
Boards, Commissions & Legislation
Policy Analysis
Knowledge Management
Financial & Administrative Services
Human Resource Management Services

SCHEDULE 1

SCHEDULE 2

STATUTORY RESPONSIBILITIES OF THE MINISTER OF AGRICULTURE, FOOD AND RURAL INITIATIVES

The Agricultural Credit Corporation Act
The Agricultural Producers' Organization Funding Act
The Agricultural Productivity Council Act
The Agricultural Societies Act
The Department of Agriculture Act
The Agrologists Act
The Animal Care Act
The Animal Diseases Act
The Animal Liability Act
The Bee Act
The Cattle Producers Association Act
The Coarse Grain Marketing Control Act
The Co-operative Association Loans and Loans Guarantee Act
The Co-operative Promotion Trust Act
The Community Development Bonds Act
The Crown Lands Act [Sections 7.2(2) to 7.6 and sections 6, 7, 10, 12(1), 14, 16, 17, 18, 21, 23 and 24 to 28 both inclusive, insofar as they relate to the administration of Crown Lands which may be designated by the Minister of Conservation as agricultural Crown Lands, and Agricultural Crown Lands Grazing and Hay Permits Regulation (Manitoba Regulation 288/88) and Agricultural Crown Land Leases Regulation (Manitoba Regulation 168/2001)]
The Dairy Act
The Family Farm Protection Act
The Farm Income Assurance Plans Act
The Farm Lands Ownership Act
The Farm Machinery and Equipment Act
The Farm Practices Protection Act
The Farm Products Marketing Act
The Fruit and Vegetable Sales Act
The Horse Racing Commission Act
The Land Rehabilitation Act
The Livestock and Livestock Products Act
The Livestock Industry Diversification Act
The Manitoba Agricultural Services Corporation Act
The Milk Prices Review Act
The Noxious Weeds Act
The Pesticides and Fertilizers Control Act
The Plant Pests and Diseases Act [except that portion of clause 16(c) that pertains to arborists and clause 16(i)]
The Seed and Fodder Relief Act
The Veterinary Medical Act
The Veterinary Science Scholarship Fund Act
The Veterinary Services Act
The Wildlife Act [that portion of clause 89(e) that applies to compensation for damage to crops caused by wildlife as it pertains to big game and migratory waterfowl]
The Women's Institutes Act

As per Schedule "C", Order in Council 361/2005

SCHEDULE 3

DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES
EXPENDITURE SUMMARY
BY MAIN APPROPRIATION

	Estimates Of Expenditure 2006/2007 $(000's)	Change from 2005/2006 %	Estimates Of Expenditure 2005/2006 $(000's) *
1. Policy and Management	**7,566.6**	2.4	7,388.8
2. Risk Management, Credit and Income Support Programs	**112,426.0**	5.1	107,017.4
3. Agri-Industry Development and Innovation			
Operating	**20,178.9**	8.1	18,662.2
Capital Grants	**200.0**	-	200.0
Total Agri-Industry Development and Innovation	**20,378.9**	8.0	18,862.2
4. Agri-Food and Rural Development	**40,201.0**	(1.1)	40,650.6
5. Cost Related to Capital Assets	**522.8**	(2.1)	533.8
TOTAL APPROPRIATIONS FOR AGRICULTURE, FOOD AND RURAL INITIATIVES	**181,095.3**	3.8	174,452.8
CAPITAL INVESTMENT (where applicable) (See Part 2B for details)	**50.0**		165.5

*** Reconciliation Statement**
$(000's)

Printed Estimates of Expenditure 2005/2006	174,363.7
Transfer of functions from:	
- Conservation	89.1
Estimates of Expenditure 2005/2006 (Adjusted)	174,452.8

DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES
PERCENTAGE DISTRIBUTION OF EXPENDITURES
BY OPERATING APPROPRIATIONS
2006/2007

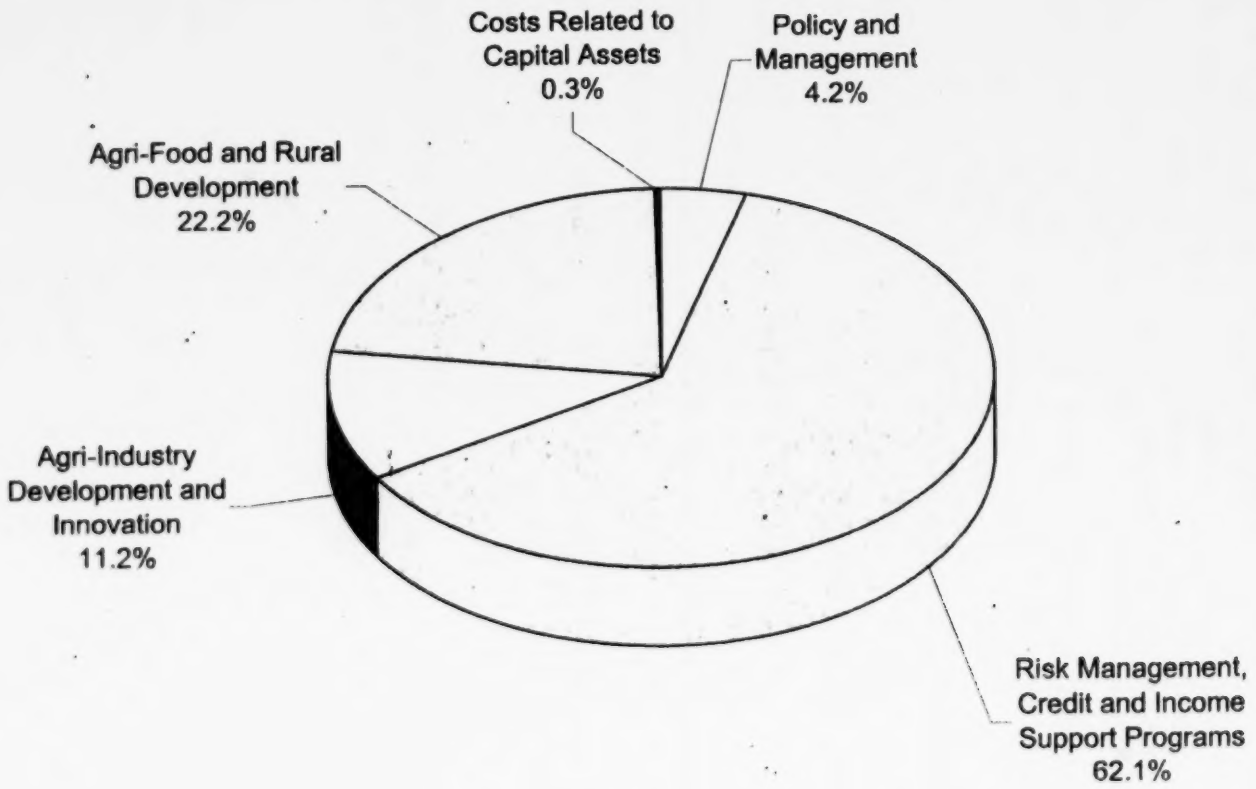

Costs Related to Capital Assets 0.3%
Policy and Management 4.2%
Agri-Food and Rural Development 22.2%
Agri-Industry Development and Innovation 11.2%
Risk Management, Credit and Income Support Programs 62.1%

CHART 1

SCHEDULE 4

DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES
EXPENDITURE SUMMARY
BY SALARIES AND EMPLOYEE BENEFITS, OTHER EXPENDITURES, CAPITAL GRANTS AND COST RELATED TO CAPITAL ASSETS

ELEMENT	**ESTIMATES OF EXPENDITURE 2006/2007 $(000's)**	ESTIMATES OF EXPENDITURE 2005/2006 $(000's)
SALARIES & EMPLOYEE BENEFITS (Details on Schedule 5)	**36,271.3**	34,989.9
OTHER EXPENDITURES & GRANTS	**135,517.5**	130,156.4
CAPITAL GRANT EXPENDITURES	**9,306.5**	9,306.5
TOTAL	**181,095.3**	174,452.8

SCHEDULE 5

DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES
POSITION SUMMARY BY APPROPRIATION

RES./ APP. NO.	DIVISION / BRANCH	ESTIMATES OF EXPENDITURE 2006/2007 $(000's) FTE	SALARIES *	ESTIMATES OF EXPENDITURE 2005/2006 $(000's) FTE	SALARIES *
3.1	Policy and Management				
	(a) Minister's Salary	**1.00**	**30.4**	1.00	29.4
	(b) Executive Support	**9.00**	**527.7**	9.00	515.6
	(c) Strategic Planning Directorate	**6.00**	**500.1**	6.00	459.7
	(d) Policy Analysis	**20.00**	**1,332.1**	20.00	1,300.4
	(e) Knowledge Management	**20.00**	**1,490.4**	20.00	1,465.2
	(f) Boards, Commissions and Legislation	**7.00**	**439.6**	7.00	432.0
	(g) Financial and Administrative Services	**13.00**	**814.5**	13.00	813.2
	(h) Human Resource Management Services	**5.00**	**334.9**	5.00	337.8
	TOTAL	**81.00**	**5,469.7**	81.00	5,353.3
3.2	Risk Management, Credit and Income Support Programs				
	(a) Manitoba Agricultural Services Corporation	**150.00**	**7,711.7**	150.00	7,430.8

Continued...

SCHEDULE 5

DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES
POSITION SUMMARY BY APPROPRIATION

RES./ APP. NO.	DIVISION / BRANCH	ESTIMATES OF EXPENDITURE 2006/2007 $(000's) FTE	SALARIES *	ESTIMATES OF EXPENDITURE 2005/2006 $(000's) FTE	SALARIES *
3.3	Agri-Industry Development and Innovation				
	(a) Livestock Industry	**61.55**	**3,846.2**	61.55	3,741.7
	(b) Chief Veterinary Office/Food Safety	**16.00**	**1,295.6**	16.00	1,088.5
	(c) Crop Industry	**34.58**	**2,109.3**	34.58	2,087.8
	(d) Agri-Environment	**29.54**	**1,724.3**	29.54	1,217.8
	(e) Land Use Planning	**11.00**	**770.9**	11.00	750.7
	(f) Agri-Food Innovation and Adaptation	**17.80**	**1,252.9**	17.80	1,260.3
	TOTAL	**170.47**	**10,999.2**	170.47	10,146.8
3.4	Agri-Food and Rural Development				
	(a) Growing Opportunities Centres	**158.32**	**9,501.3**	158.32	9,493.8
	(b) Economy and Rural Development	**28.89**	**1,885.1**	28.89	1,857.2
	(d) Food Commercialization and Marketing	**10.50**	**704.3**	10.50	708.0
	TOTAL	**197.71**	**12,090.7**	197.71	12,059.0
3	TOTAL FOR DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES	**599.18**	**36,271.3**	599.18	34,989.9

* All salary figures, with the exception of the Ministers, include employee benefits as defined in the glossary.

SCHEDULE 6

DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES
POSITION SUMMARY 2006/2007
BY STAFF CATEGORY

DIVISION	STAFF CATEGORIES						TOTAL	
	MANAGERIAL		PROFESSIONAL/ TECHNICAL		ADMINISTRATIVE SUPPORT			
	FTE	$(000's)	FTE	$(000's)	FTE	$(000's)	FTE	$(000's)
Policy and Management	12.00 *	1,026.3	44.00	2,915.1	25.00	1,041.1	81.00	4,982.5
Agri-Industry Development and Innovation	8.00	714.9	148.67	9,099.5	13.80	548.5	170.47	10,362.9
Agri-Food and Rural Development	5.00	455.0	183.57	10,364.6	9.14	611.9	197.71	11,431.5
Sub-total	25.00	2,196.2	376.24	22,379.2	47.94	2,201.5	449.18	26,776.9
Add: Manitoba Agricultural Services Corporation							150.00	7,711.7 **
TOTAL							599.18	34,488.6 [1]

EXPLANATION:

[1] Reconciliation of Salary Amounts:

Total Salary Costs per above	34,488.6
Employee Benefits (excluding Corporations)	3,313.6
Less: Allowance for Staff Turnover	(1,530.9)
Net Salary Costs per Schedule 5	36,271.3

* Includes Minister and Deputy Minister
** Provincial Share only

DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES
PERCENTAGE DISTRIBUTION OF SALARIES & EMPLOYEE BENEFITS
AND FULL TIME EQUIVALENTS BY OPERATING APPROPRIATIONS
2006/2007

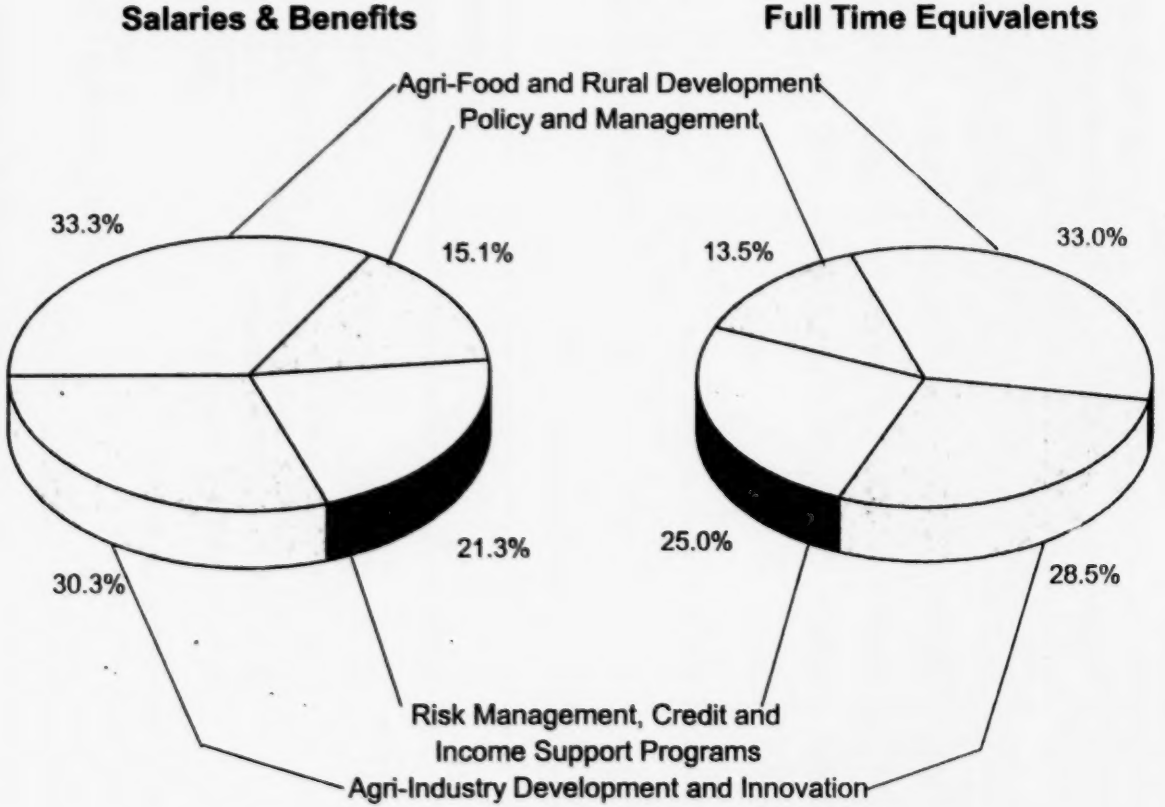


CHART 2

PART 2

A -- PROGRAM AND FINANCIAL INFORMATION

Res./ App. No.	Agriculture, Food and Rural Initiatives (3) Details of Appropriation	**Estimates Of Expenditure 2006/2007 $(000's)**	Estimates Of Expenditure 2005/2006 $(000's)
3.1	POLICY AND MANAGEMENT	**7,566.6**	7,388.8
	Provides for the executive management, planning and control of departmental policies and programs. Co-ordinates long term policy and program development for Manitoba Agriculture, Food and Rural Initiatives. Conducts research and analysis, and provides agriculture and food statistics and industry intelligence to department staff, industry and the general public. Provides knowledge management leadership, specialized advisory and central support services to the department. Provides support services and funding for the administration of various boards and commissions.		
(a)	Minister's Salary	**30.4**	29.4
(b)	Executive Support	**664.9**	652.8
(c)	Strategic Planning Directorate	**680.9**	594.1
(d)	Policy Analysis	**1,717.0**	1,648.2
(e)	Knowledge Management	**1,723.5**	1,675.8
(f)	Boards, Commissions and Legislation	**1,202.2**	1,208.7
(g)	Financial and Administrative Services	**1,162.8**	1,193.6
(h)	Human Resource Management Services	**384.9**	386.2
		7,566.6	7,388.8

MINISTER'S SALARY – 1A

Objective

- Provides for the additional compensation an individual appointed to the Executive Council is entitled to.

MINISTER'S SALARY -- 1A

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	**$(000's)**	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**1.00**	**30.4**	1.00	29.4
TOTAL SUB-APPROPRIATION	**1.00**	**30.4**	1.00	29.4

EXECUTIVE SUPPORT -- 1B

Objective

- To provide leadership in ensuring that the department's mission, goals, objectives, and priorities are communicated and effectively carried out.

Activity Identification

- Advise the Minister on strategic and program options regarding the application of government and Ministerial policies and priorities.
- Lead and coordinate the decision-making process in the development, implementation, operation, monitoring and evaluation of department's policies and programs.
- Ensure full management participation in the planning and resource allocation process.

Expected Results

- The department's submitted estimates, through its proposed allocation of financial, physical, and human resources, should reflect the government's policies and priorities.
- The department's services and activities should be delivered equitably, economically, efficiently, and effectively.

EXECUTIVE SUPPORT -- 1B

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	**$(000's)**	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**1.00**	**117.0**	1.00	110.8
Professional/Technical	**2.00**	**105.1**	2.00	102.4
Administrative Support	**6.00**	**247.9**	6.00	246.6
Employee Benefits		**57.7**		55.8
Total Salaries & Employee Benefits	**9.00**	**527.7**	9.00	515.6
OTHER EXPENDITURES				
Grants and Transfer Payments		**12.9**		12.9
Transportation		**52.7**		52.7
Communication		**10.9**		10.9
Supplies and Services		**27.3**		32.3
Other Operating		**33.4**		28.4
Total Other Expenditures		**137.2**		137.2
TOTAL SUB-APPROPRIATION		**664.9**		652.8

STRATEGIC PLANNING DIRECTORATE -- 1C

Objectives

- To provide leadership in the development of the Departmental vision, its strategic plan and consultations plan.
- To foster excellence in unit-level strategic planning and consultation activities.
- To support, monitor and report on implementation of strategic directions and policies for the Department.
- To integrate the strategic directions of the rural sector and agriculture and food industries into the Departmental strategy.

Activity Identification

- Strategic planning, including environmental scanning, gap analysis, and option identification and analysis.
- Lead and monitor Departmental annual planning and reporting process.
- Provide professional advice, support, direction and training to the Department on strategic planning on a macro and unit basis.
- Provide professional advice, support and training to the Department on consultations.
- Undertake and report on macro-level consultations for the Department.
- Develop a Departmental consultation strategy, including a review of GO Team consultations process and development of Knowledge Centre consultations.
- Develop and implement Departmental performance indicators.
- Coordinate and provide secretariat support to the proposed Agri-Food and Rural Development Council.
- Coordinate the development and maintenance of the Departmental emergency response plan and business continuity plan.
- Governmental liaison to Ranchers Choice Beef Cooperative.

Expected Results

- Greater coordination and collaboration of Departmental policies and programs internally and with the Food Development Centre and the Manitoba Agricultural Services Corporation.
- Renewed, effective partnerships between the Department and sector and industry organizations.
- Increased internal capacity for and use of strategic planning and consultations.
- Enhanced presentation of policy options for consideration by Executive Government.
- Enhanced reporting to Executive Government, the Legislature and the public.
- Completed Emergency Response Plan integrated into government-wide Emergency Response Plan.
- Completed Departmental Business Continuity plan contributing to government-wide Business Continuity plan.
- Executive and Management strategic planning process incorporated into annual component of departmental strategic planning.
- More effective targeting of Departmental human, fiscal, infrastructural and other resources.
- Effective performance measures developed to monitor results of the Departmental plan.

STRATEGIC PLANNING DIRECTORATE -- 1C

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**2.00**	**188.6**	2.00	193.5
Professional/Technical	**3.00**	**215.1**	3.00	176.0
Administrative Support	**1.00**	**41.2**	1.00	40.2
Employee Benefits		**55.2**		50.0
Total Salaries & Employee Benefits	**6.00**	**500.1**	6.00	459.7
OTHER EXPENDITURES				
Transportation		**27.6**		27.6
Communication		**16.0**		16.0
Supplies and Services		**110.3**		64.1
Minor Capital		**1.4**		1.4
Other Operating		**25.5**		25.3
Total Other Expenditures		**180.8**		134.4
TOTAL SUB-APPROPRIATION		**680.9**		594.1

POLICY ANALYSIS -- 1D

Objective

- To provide research, analysis and advice on government policies that affect the agricultural sector, the agri-food chain and the rural economy.
- To provide program analysis/evaluation/facilitation/secretariat/technical services and management support documents that enhance the economy and effectiveness of the department's programs and activities.

Activity Identification

- Participate from a policy perspective in the development, implementation and delivery of policies and programs.
- Provide policy and economic analysis support for emerging industries and opportunities, development of value chains, expansion of research and innovation capacity, and for rural development and growth.
- Coordinate or participate in departmental and interdepartmental teams in the development and review of priority areas.
- Represent the Province of Manitoba on federal/provincial and international committees examining and influencing national and international agricultural, food and rural policies, programs and standards.
- Coordinate departmental information for policy meetings attended by the Minister and senior officials.
- Manage Federal/Provincial Policy Framework Agreements, including managing provincial funds for the Canadian Agricultural Income Stabilization (CAIS) program and Agricultural Policy Framework transition funds.
- Provide occasional secretariat or technical assistance in the implementation of Departmental initiatives.
- Work with industry representatives in developing policies that benefit agriculture, food and rural areas in Manitoba.
- Provide information on policies and programs to staff and industry.

- Provide leadership to the Succeeding Generations initiative to assist young and beginning producers while addressing the income need of retiring farmers.

- Provide leadership and coordination of the department's Young Farmers Newsletter and the Young Farmers website.

- Provide program input and leadership for the department's internet home page.

Expected Results

- Policy documents for consideration by the Minister and senior officials on key policy areas.

- Management documents for submission to central government.

- Studies and internal reviews of designated program areas for consideration by senior executive members.

- Economic studies and background support documents as required (such as on farm income, farm financing, cost of production, transportation and trade subjects).

- Provincial input into national and international agriculture, food and rural policies, programs and standards (emphasis has been on BSE, business risk management, taxation, domestic and international trade, Agricultural Policy Framework negotiation and implementation, marketing systems, infrastructure and environment).

- Responses to information requests from other governments and departments.

- Information on agricultural policy developments provided to stakeholders and clients.

- Leadership for all program components of Succeeding Generations.

- Up-to-date and comprehensive program information on the department's internet home page.

- Three issues of *The Young Farmers Newsletter* distributed and posted on the Department's Young Farmer web site each year.

POLICY ANALYSIS -- 1D

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	2.00	186.5	2.00	183.7
Professional/Technical	14.00	888.7	15.00	901.9
Administrative Support	4.00	168.1	3.00	132.2
Employee Benefits		153.8		147.6
Less: Allowance for Staff Turnover	-	(65.0)	-	(65.0)
Total Salaries & Employee Benefits	20.00	1,332.1	20.00	1,300.4
OTHER EXPENDITURES				
Transportation		33.8		28.8
Communication		68.4		70.4
Supplies and Services		180.4		148.9
Minor Capital		6.3		4.3
Other Operating		96.0		95.4
Total Other Expenditures		384.9		347.8
TOTAL SUB-APPROPRIATION		1,717.0		1,648.2

KNOWLEDGE MANAGEMENT -- 1E

Objective

- To provide Knowledge Management leadership and to encourage adoption of the science of Knowledge Management through training and support.
- To provide information technology leadership, management and support to ensure effective delivery of the department's programs and activities.
- To provide agricultural statistical, marketing, production and outlook information to farmers, the agricultural industry and staff.
- To provide relevant and timely agri-food statistical, marketing, and production information via the medium of the World Wide Web.

Activity Identification

- Integrate Knowledge Management processes, work drive standardization, business process reviews, and the collection, categorization and management of knowledge into the activities of the department.
- Educate and promote the use of a knowledge warehouse.
- Develop immediate and long-term strategies for the department's information technology direction in response to business needs and organization objectives.
- Maintain, enhance and develop information system initiatives within the department and provide advice and integration information for the associated Crown corporation and special operating agency.
- Enhance the use of technology within the department through consultation, evaluation and recommendation of new technologies.
- Provide the department and the public with agricultural statistics and market information.
- Analyze domestic and international markets for grains, oilseeds and livestock.

Expected Results

- Evaluation of the effectiveness of a knowledge warehouse through the use of the Knowledge warehouse prototype, a fully functional knowledge based repository.

- Investigation and a pilot of collaboration tool software technologies, built on the development of shared workspaces for the Growing Opportunities team based structure.

- Maintenance and enhancement of the department's existing GIS based applications and development of a long term strategy for the use of GIS technology in the department.

- Maintenance and enhancement of the department's Internet Home Page.

- Development of management processes to re-align the delivery of technology services with the new ICT organization developed under the ICT restructuring project.

- Support to the technologies associated with Knowledge Management.

- Implementation of the Food Development Centre's Management Information System.

- Development of a Soils Information Management system for the collection of soils data at source (in the field with the surveyors).

- The technological state of existing systems is in alignment with Government standards and practices.

- Various annual documents such as: Manitoba Agricultural Review, Manitoba Agriculture Yearbook, and estimates of production of principal crops.

- Development and maintenance of a database for market analysis purposes.

- Preparation of provincial agricultural estimates in conjunction with Statistics Canada, including those related to farm income, crop production, livestock production and vegetable production.

- Provision of outlook information on grains, oilseeds and livestock markets at various conferences, regional meetings and marketing clubs across Manitoba.

KNOWLEDGE MANAGEMENT – 1E

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	1.00	88.2	1.00	88.6
Professional/Technical	16.00	1,179.2	16.00	1,159.8
Administrative Support	3.00	110.9	3.00	112.4
Employee Benefits		173.0		165.3
Less: Allowance for Staff Turnover	-	(60.9)	-	(60.9)
Total Salaries & Employee Benefits	20.00	1,490.4	20.00	1,465.2
OTHER EXPENDITURES				
Transportation		17.5		17.5
Communication		17.4		17.4
Supplies and Services		124.5		102.7
Minor Capital		2.6		2.6
Other Operating		71.1		70.4
Total Other Expenditures		233.1		210.6
TOTAL SUB-APPROPRIATION		1,723.5		1,675.8

Note:
Salaries include funds for FTEs shown above as well as salary funds to be recovered by the Department of Energy, Science and Technology for FTEs transferred to that Department for the development and delivery of integrated information communication technology services for government.

BOARDS, COMMISSIONS AND LEGISLATION -- 1F

Objective

- To provide staff support to the Farm Products Marketing Council, the Farm Machinery Board, the Milk Prices Review Commission, the Agricultural Producers' Organization Certification Agency and the Farm Practices Protection Board.

- To conduct the program delivery functions set out in The Family Farm Protection Act and The Farm Lands Ownership Act.

Activity Identification

- Supervise producer boards responsible for regulating various agricultural commodities, either through regularly scheduled meetings (8 to 10), delegations of the boards and/or industry representatives (16 to 18), or as issues arise relating to the operation of the producer boards and (4-6).

- Serve as an appeal body for persons affected by the decisions of various producer boards. (3-4).

- Convene approximately seven to nine Board meetings to consider applications for leave to repossess farm machinery (100 to 125), license dealers and vendors, provide financial protection through The Farm Machinery and Equipment Act Fund, and mediate farm machinery and equipment difficulties (15 to 20).

- Assist the Milk Prices Review Commission in establishing milk prices at the producer, wholesale and retail levels, respond to enquiries (50 to 60), and monitor the cost of production formula for fluid milk.

- Assist the Agricultural Producers' Organization Certification Agency in certifying and designating organizations, subject to producer referendums, authorize funding of their activities through membership fees deducted from producer marketings of agricultural products.

- Mediate and attempt to resolve nuisance complaints relating to odour, noise, dust, smoke or other disturbance resulting from an agricultural operation (taking into consideration normal farm practices, land use control laws, The Environment Act, The Public Health Act and the Regulations under the respective Acts).

- Through The Family Farm Protection Act, assist farmers in improving and sustaining their farming operations under difficult economic conditions through mediation with their creditors, financial counselling, and loan payment guarantees.

- Under The Farm Lands Ownership Act, consider applications for exemption from non-Canadians and public organizations who wish to acquire an interest in farm land in Manitoba.

Expected Results

- Supervision of the following boards:

  - Dairy Farmers of Manitoba
  - Manitoba Beekeepers' Association
  - Manitoba Chicken Producers
  - Manitoba Egg Producers
  - Manitoba Pork Council
  - Manitoba Turkey Producers
  - Peak of the Market

- Ensure that the producer boards operate within their respective legislative authorities, render decisions to uphold or dismiss appeals by individuals affected by a board's decision, regulation or order, and provide advice to the Minister on issues affecting the various provincial marketing plans, and federal-provincial agreements.

- Examine applications for leave to repossess farm machinery, render decisions on the applications, (resolve 85% of the applications without repossession), and mediate differences between producers and farm equipment dealers/manufacturers.

- Establish fluid milk prices at the producer level and maximum wholesale and retail price semi-annually, based on costs of production, processing and retailing.

- Conduct referendums as requested amongst producers to determine if commodity organizations should be designated under The Agricultural Producers' Organization Funding Act, and to certify one general policy organization.

- Investigate applications to determine whether related disturbance results

from a normal farm practice, and endeavour to resolve a dispute between the aggrieved party and the owner/operator of the agricultural operation.

- Review applications (100 to 150) from both lenders and farmers for assistance in resolving the farmer's financial difficulty; achieve settlement in 70-80% of cases.

- Ensure that the applications for exemption under the Farm Lands Ownership Act are considered within specific guidelines, and provide a response within 45 days in 90% of cases.

BOARDS, COMMISSIONS AND LEGISLATION -- 1F

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	1.00	85.3	1.00	89.9
Professional/Technical	4.00	231.5	3.00	183.7
Administrative Support	2.00	74.2	3.00	111.6
Employee Benefits		48.6		46.8
Total Salaries & Employee Benefits	7.00	439.6	7.00	432.0
OTHER EXPENDITURES				
Transportation		86.4		86.4
Communication		40.4		40.4
Supplies and Services		457.2		471.5
Minor Capital		5.3		5.3
Other Operating		73.3		73.1
Total Other Expenditures		662.6		676.7
GRANT ASSISTANCE				
Grants and Transfer Payments		100.0		100.0
TOTAL SUB-APPROPRIATION		1,202.2		1,208.7

FINANCIAL AND ADMINISTRATIVE SERVICES -- 1G

Objective

- To advise, plan, administer, report and ensure effective implementation and adherence to the varied central and departmental policies, goals, programs and activities.

- To provide improved financial and administrative services to operational units and support enhanced management accountability within the department, associated corporation and special operating agency.

Activity Identification

- Provide overall departmental comptrollership direction.

- Process division and central payment and revenue documents, departmental year-end adjusting and closing entries and reporting.

- Coordinate the internal audit function including audit of financial transaction activity within GO Teams and Knowledge Centres, compliance and value for money audits.

- Process requisitions for office supplies, advertising, office equipment, printing and telecommunications.

- Prepare month-end financial reports for trust funds, general ledger accounts, out-of-province travel, and untendered contracts.

- Coordinate the departmental vehicle fleet by assessing Knowledge Centre and GO Team requirements.

- Compile, analyze, develop and make recommendations concerning internal/external reports, expenditure and revenue estimates, capital supply estimates, and monthly cashflows.

- Provide cash management support that includes coordinating cost centre and internal order development as well as the requirement for fund transfers.

- Support strategic decision-making through the provision of management information and program related systems and financial analysis for the department, Treasury Board and Cabinet.

- Prepare and analyze financial statements and act as a management, administrative, financial and program resource.
- Provide financial administrative services for federal-provincial agreements and other partnership-based programs.
- Provide administrative management for *The Freedom of Information and Protection of Privacy Act* activities including training of departmental staff.
- Provide training, support and best practice advice and counsel to SAP end users and managers.
- Develop and coordinate the department's Annual Report, Estimates Debate Book, House Book issues and Supplementary Information for Legislative Review.
- Provide administration of departmental Records Management activities.
- Provide coordination of the Student Employment Program for the department.
- Administer accommodation activity for the department as well as the Accommodation Cost Recovery System (ACRS).
- Administer the parking program in the department.
- Coordinate Sustainable Development Procurement activities within the department including annual planning, monitoring and reporting.
- Provide asset management in the department.
- Provide management of training and development activities in the department.
- Provide year-end departmental reporting in accordance with Finance requirements.

Expected Results

- Processing of approximately 1,500 SAP payments per year.
- Compliance with department and government policies, accuracy and completeness of financial activity.

- Processing of revenue transactions on a daily basis amounting to 100 per year.

- Knowledge Centres and GO Teams have the required government vehicles to meet their needs.

- Annual estimates, monthly cashflows, capital supply estimates, and the Annual Report are compiled within established time frames.

- Accurate information on the availability of resources is provided on a timely basis to facilitate decision-making for the achievement of departmental objectives.

- Research and analysis of information required by the department, Cabinet and Treasury Board is provided on a timely basis.

- Financial statements are prepared and analyzed as required.

- Monitoring of the departmental financial development process related to Canada-Manitoba Agreements.

- Monitoring and adherence to the provisions of *The Freedom of Information and Protection of Privacy Act* which includes processing approximately 20 applications per annum within the prescribed time frames; conducting education and awareness sessions for department staff and reporting activities centrally on a quarterly basis.

- Monitoring and records management coordination in the department by ensuring staff are trained and knowledgeable, and have the appropriate records schedules in place for the timely movement of records to storage and destruction centres.

- Monitoring and coordination of accommodation activity in the department (43 locations) on an ongoing basis to ensure Knowledge Centres and GO Teams have adequate and useable space, and cost savings are determined wherever possible.

- Monitoring and coordination of 210 parking spots to ensure parking guidelines are adhered to and payments are made and processed in a timely manner.

- Monitoring and maintenance of an inventory of departmental assets.

- Monitoring and assurance that sustainable development procurement practices are consistent with the overall departmental Sustainable Development plan.

- Monitoring and coordination of the student hiring requests process, ensuring requests are approved and communicated to department management.

FINANCIAL AND ADMINISTRATIVE SERVICES -- 1G

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	3.00	250.0	3.00	250.8
Professional/Technical	3.00	172.5	3.00	163.6
Administrative Support	7.00	303.4	7.00	311.9
Employee Benefits		88.6		86.9
Total Salaries & Employee Benefits	13.00	814.5	13.00	813.2
OTHER EXPENDITURES				
Transportation		7.3		7.3
Communication		96.0		96.0
Supplies and Services		161.8		199.3
Minor Capital		5.1		5.1
Other Operating		78.1		72.7
Total Other Expenditures		348.3		380.4
TOTAL SUB-APPROPRIATION		1,162.8		1,193.6

HUMAN RESOURCE MANAGEMENT SERVICES -- 1H

Objective

- To provide for the development, implementation and administration of the departmental human resource program.

Activity Identification

- Provide for ongoing management training to meet the updated needs of the Manitoba Agriculture, Food and Rural Initiatives (MAFRI) including the Food Development Centre (FDC) within the Consolidated Human Resource Unit of Agriculture, Food and Rural Initiatives, Conservation, Water Stewardship and Intergovernmental Affairs and Trade (IAFT). The emphasis within MAFRI will be on management and leadership training, transition training and new skills development due to the Growing Opportunities initiative.

- Staff vacant positions within MAFRI under delegated authority, including the FDC.

- Coordinate and develop staff training programs for MAFRI, including MASC, FDC and IAFT. Work in co-operation with the Growing Opportunities training co-ordinators in identifying and meeting staff training and development needs, including in the area of leadership development.

- Develop and administer the department's wage and salary (classification) system, including FDC.

- Facilitate the implementation of MAFRI's Employment Equity Plan including monitoring progress and results.

- Provide assistance to management on labour relations issues.

- Provide assistance to management on human resource, succession planning and organizational effectiveness issues.

- Coordinate human resource activities within the Consolidated Unit.

- Provide comprehensive payroll and benefit administration services, including attendance management for the amalgamated payroll operations and management information reporting within the Consolidated Unit.

Expected Results

- Skill development in orienting new employees and managing performance.
- Improved knowledge and skills to ensure provision of quality service to clients.
- Improved knowledge and skills for staff to transition and/or compete for new job opportunities within the Growing Opportunities initiative.
- Improved productivity through performance management and measurement.
- Administration, implementation and evaluation of the department's staffing and wage and salary systems under delegated authority.
- Continued emphasis on Employment Equity in staffing and development.
- Continued assistance and advice to management on labour relations issues.
- Assistance to management in planning effective human resource strategies that enhance organizational effectiveness.
- Provision of comprehensive payroll services and benefits administration.

HUMAN RESOURCE MANAGEMENT SERVICES – 1H

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	1.00	80.3	1.00	88.6
Professional/Technical	2.00	123.0	2.00	123.5
Administrative Support	2.00	95.4	2.00	89.2
Employee Benefits		36.2		36.5
Total Salaries & Employee Benefits	5.00	334.9	5.00	337.8
OTHER EXPENDITURES				
Transportation		1.8		1.8
Communication		4.6		4.6
Supplies and Services		31.9		30.4
Other Operating		11.7		11.6
Total Other Expenditures		50.0		48.4
TOTAL SUB-APPROPRIATION		384.9		386.2

Res./ App. No.	Agriculture, Food and Rural Initiatives (3) Details of Appropriation	**Estimates Of Expenditure 2006/2007 $(000's)**	Estimates Of Expenditure 2005/2006 $(000's)
3.2	RISK MANAGEMENT, CREDIT AND INCOME SUPPORT PROGRAMS	**112,426.0**	107,017.4
	Manitoba Agricultural Services Corporation: Provides a variety of credit programs including direct loans, refinancing and loan guarantees, crop production insurance, wildlife damage compensation and special assistance programming. These programs assist farmers in meeting their financing needs and help mitigate the impacts that crop production losses have on their income.		
	Canadian Agricultural Income Stabilization (CAIS) Program: Provides for Manitoba's share of assistance under the CAIS program, which is intended to help farmers manage their operations when they incur a decline in income.		
	Livestock Industry Development Assistance: Provides support to Manitoba's livestock value-added sector and fosters sustainable development and investment.		
	Farmland School Tax Rebate: Provide for the cost of provincial tax rebate payments for school taxes on farmland.		
(a)	Manitoba Agricultural Services Corporation	**39,462.9**	35,054.1
(b)	Canadian Agricultural Income Stabilization Program	**48,905.7**	52,501.0
(c)	Livestock Industry Development Assistance	**1,000.0**	1,000.0
(d)	Farmland School Tax Rebate	**24,600.0**	20,000.0
(e)	Less: Recoverable from Rural Economic Development Initiatives	**(1,542.6)**	(1,537.7)
		112,426.0	107,017.4

MANITOBA AGRICULTURAL SERVICES CORPORATION -- 2A

Objective

- To support and encourage the development and diversification of Manitoba's rural economy through the provision of credit and programs to manage income risk.

CREDIT PROGRAMMING

Activity Identification

- Make direct loans for land purchases and other farming activities.
- Guarantee farm loans made by the private sector.
- Provide interest benefits to young farmers.
- Provide emergency financial assistance on the direction of the Government of Manitoba.
- Provide financial assistance for rural economic development.

Expected Results

- Administer a total loan/guarantee portfolio of $600 million, covering 5,000 Manitoba farmers.
- Provide $63 million in new loans.
- Facilitate $84 million in loans to agricultural enterprises through the private sector by providing $21 million in loan guarantees.
- Provide interest benefits of $1.4 million to young farmers.
- Facilitate $3.0 million in loans for rural economic development through $2.4 million in loan guarantees.

INCOME RISK MANAGEMENT PROGRAMMING

Activity Identification

- Administer the Canada-Manitoba Production Insurance Program.
- Offer unsubsidized hail insurance for crops.
- Administer the Wildlife Damage Compensation Program which covers damage to agricultural products caused by migratory waterfowl and big game animals, as well as livestock predation.
- Administer other Government of Manitoba programs that provide income compensation.

Expected Results

- Provide $1.05 billion of production insurance liability, covering 9.3 million acres and 10,000 farming operations.
- Provide $260 million of hail insurance liability, covering 2.4 million acres and 3,000 farming operations.
- Pay $1.4 million in wildlife damage compensation.

MANITOBA AGRICULTURAL SERVICES CORPORATION – 2A

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	$(000's)	FTE	$(000's)
GRANTS AND TRANSFER PAYMENTS				
(1) Administration				
Total Salaries & Employee Benefits	150.00	7,711.7	150.00	7,430.8
Total Other Expenditures		2,382.8		2,366.5
Total Administration		10,094.5		9,797.3
(2) Insurance Premiums		27,065.0 [1]		23,098.0
(3) Wildlife Damage Compensation		732.4		732.4
(4) Net Interest Costs, Loan Provisions and Program Incentives		1,571.0		1,426.4
TOTAL SUB-APPROPRIATION		39,462.9		35,054.1

[1] The increase is mainly the result of higher premium rates due to the record losses in 2004 and 2005, higher probable yields and some program changes, such as a higher Excess Moisture Insurance coverage option and some other program enhancements. These increases were partially offset by lower forecasted crop prices.

CANADIAN AGRICULTURAL INCOME STABILIZATION (CAIS) PROGRAM -- 2B

Objective

- To provide farmers with comprehensive, predictable, individually targeted income stability.

Activity Identification

- CAIS enables producers to stabilize their income levels through a selection of coverage based on a percentage of their reference (historical) margins.
- Producers participate in the program by selecting a coverage level and submitting information showing their financial results for the year.
- If the farm's margin drops below its historic average, the producer receives a payment triggered by the drop.
- CAIS is part of the Agricultural Policy Framework, and as such the government portion is funded by the federal and provincial governments on a 60/40 basis.
- Producers of all commodities are eligible under the program.
- In Manitoba CAIS is administered by the federal government, located in Winnipeg.
- The department monitors CAIS, has representation on design and issue committees, and provides the Minister with advice on its effectiveness. A departmental representative is a member of the National CAIS committee.

Expected Results

- Producers will realize increased stability in their incomes with government assistance when their margin drops.

CANADIAN AGRICULTURAL INCOME STABILIZATION (CAIS) PROGRAM -- 2B

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	$(000's)	FTE	$(000's)
GRANT ASSISTANCE				
Grants and Transfer Payments		**48,905.7** [1]		52,501.0
TOTAL SUB-APPROPRIATION		**48,905.7**		52,501.0

[1] The decrease is the net result of the impact of the federal and provincial ministers' agreement to replace the CAIS deposit with a reference margin fee and amending the rules affecting producers who incur a negative margin and the planned federal ad hoc program that provides emergency assistance to grains and oil seeds producers.

LIVESTOCK INDUSTRY DEVELOPMENT ASSISTANCE -- 2C

Objective

- To provide producers and processors with targeted financial and operational support to foster the sustainable expansion of all parts of the livestock industry.
- To strengthen and stabilize sectoral incomes by facilitating the development of new markets and clients for livestock and meat products.

Activity Identification

- Provide focused assistance in support of sustainable sectoral growth.
- Provide leadership in the identification of opportunities for sectoral development, including diversification and value-added options.
- Work in partnership with the agriculture and agri-food industry to develop and implement strategies to enhance structural and sectoral capacity and to capture and optimize opportunities.

Expected Results

- Livestock production will be increasingly diversified and will grow at a sustainable rate.
- Livestock producers will realize increased stability in their incomes with more market options.
- Processors will realize increased profitable activity with access to a secure and stable supply of several animal species.
- Increased activity in secondary and tertiary processing.

LIVESTOCK INDUSTRY DEVELOPMENT ASSISTANCE -- 2C

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	$(000's)	FTE	$(000's)
GRANT ASSISTANCE				
Grants and Transfer Payments		1,000.0		1,000.0
TOTAL SUB-APPROPRIATION		1,000.0		1,000.0

FARMLAND SCHOOL TAX REBATE -- 2D

Objectives

- To foster increased equity among rural land owners in support of educational costs in Rural Municipalities.
- To foster greater net farm income by reducing costs.

Activity Identification

- Administer payment of tax rebates to eligible farmland owners.

Expected Results

- Farm cost of production will be reduced.
- Net farm income will increase.
- Local education costs will be more equitably distributed.

FARMLAND SCHOOL TAX REBATE – 2D

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	$(000's)	FTE	$(000's)
GRANT ASSISTANCE				
Grants and Transfer Payments		**24,600.0** [1]		20,000.0
TOTAL SUB-APPROPRIATION		**24,600.0**		20,000.0

[1] The increase is mainly the result of an increase in the school tax rebate on farmland from 50% in 2005, to 60% in 2006.

LESS: RECOVERABLE FROM RURAL ECONOMIC DEVELOPMENT INITIATIVES (REDI) -- 2E

Objective

- To facilitate the funding necessary to provide producers and processors with targeted financial and operational support to foster the sustainable expansion of all parts of the livestock industry.

- To strengthen and stabilize sectoral incomes by facilitating the development of new markets and clients for livestock and meat products.

Activity Identification

- Provide for the recovery of expenditures related to the Livestock Industry Development Assistance program and funding support to Manitoba Agricultural Services Corporation related to the Rural Entrepreneur Assistance and the Community Works Loan Programs, from the Rural Economic Development Initiatives Program.

Expected Results

- Provision of the necessary funding for the delivery of the Livestock Initiatives Development Assistance, Rural Entrepreneur Assistance and the Community Works Loan Programs, to meet the requirements of rural and northern Manitoba.

LESS: RECOVERABLE FROM RURAL ECONOMIC DEVELOPMENT INITIATIVES (REDI) – 2E

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	**$(000's)**	FTE	$(000's)
Recoverable from REDI		**(1,542.6)**		(1,537.7)
TOTAL SUB-APPROPRIATION		**(1,542.6)**		(1,537.7)

Res./ App. No.	Agriculture, Food and Rural Initiatives (3) Details of Appropriation	**Estimates Of Expenditure 2006/2007 $(000's)**	Estimates Of Expenditure 2005/2006 $(000's)
3.3	AGRI-INDUSTRY DEVELOPMENT AND INNOVATION	**20,378.9**	18,862.2
	Provides technical support, leadership, specialized services and information to staff, producers, and industry to enhance the development of Manitoba's agri-food industry and rural economy. Develops and extends leading edge knowledge in specialized areas. Provides advice on the control and prevention of crop and livestock diseases and administers the various laboratories and programs including the veterinary and crop diagnostic laboratories. Provides advice and professional support in the areas of agronomy, livestock production, veterinary medicine, food safety, environmental sustainability, diversification, research, innovation and adaptation and land use planning including the management of Crown land designated for agricultural use. Provides liaison and coordination of research with provincial and federal agri-food research agencies.		
	Agri-Food Research and Development Initiative: Provides funding for an agriculture development and research initiative aimed at enhancing diversification and value added opportunities in Manitoba's agri-food sector.		
	Agricultural Sustainability Initiative: Provides funding assistance and support to provincial and local organizations to encourage the adoption of sustainable agricultural practices.		
	Grants to the University of Manitoba and the Prairie Agricultural Machinery Institute: Provides funding in support of agricultural research.		
(a)	Livestock Industry		
	Operating	**5,878.1**	5,736.4
	Capital Grants	**200.0**	200.0
	Total Livestock Industry	**6,078.1**	5,936.4
(b)	Chief Veterinary Office/Food Safety	**1,784.2**	1,327.2
(c)	Crop Industry	**2,822.4**	2,787.8
(d)	Agri-Environment	**2,404.4**	1,534.2

Res./ App. No.	Agriculture, Food and Rural Initiatives (3) Details of Appropriation	**Estimates Of Expenditure 2006/2007 $(000's)**	Estimates Of Expenditure 2005/2006 $(000's)
3.3	AGRI-INDUSTRY DEVELOPMENT AND INNOVATION - CONTINUED		
(e)	Land Use Planning	**1,516.0**	1,495.9
(f)	Agri-Food Innovation and Adaptation	**1,532.0**	1,538.9
(g)	Agri-Food Research and Development Initiative	**1,000.0**	1,000.0
(h)	Grant to the University of Manitoba	**868.3**	868.3
(i)	Grant to the Prairie Agricultural Machinery Institute	**332.5**	332.5
(j)	Agricultural Sustainability Initiative	**1,118.5**	1,118.5
(k)	Irrigation Development	**922.5**	922.5
		20,378.9	18,862.2

LIVESTOCK INDUSTRY -- 3A

Objective

- To enhance environmentally sound, sustainable development, diversification and productive capabilities of livestock producers and processors in all areas of Manitoba, including Northern and Aboriginal Communities, by providing technical, business and specialized services along the agri-food continuum.

- To enhance demand for Manitoba livestock and their products by providing information and programs to the livestock industry to improve and verify the quality and health of their animals.

- To enhance animal health in Manitoba by providing accurate, timely and affordable veterinary diagnostic services through the Provincial Veterinary Laboratory and supporting veterinary rural practice through administration of the public animal hospital program, Large Animal Veterinary Retention Program, Veterinary Science Scholarship Fund and Veterinary Summer Student Program.

- To complete TSE testing to support the livestock industry in Manitoba.

Activity Identification

- Provide current, environmentally sound, cost efficient production, business management, health programs and processing information to the department and the livestock industry on beef, dairy, swine, poultry, bison, sheep, goats and aquaculture. Assist Growing Opportunities Team staff in development of the livestock industry at a local level, including with First Nations and Northern Communities, by providing technical expertise.

- Promote current and efficient nutritional practices to support all livestock producers in their efforts to maximize returns.

- Provide technical support in engineering and livestock production methods to support the Technical Review process in establishing intensive livestock operations.

- Provide technical assistance and information to livestock producers in the areas of farm building construction, farm equipment and livestock facility planning in conjunction with the development of Environmental Farm plans.

- Work with First Nations on the Northern Healthy Foods Initiative to promote the North becoming less dependent on foodstuffs from 'Outside' wherever possible.

- Promote modern and efficient management practices to support producers in their efforts to maximize returns and develop beef cow-calf and feeder industries in a sustainable manner.

- Continue to meet with the provincial and federal BSE committee to review programs and develop a contingency plan for ruminant animals in case of a border closure in the future.

- Maintain a brand registry consisting of 3355 brands in 2005/06 to assist large animal producers to prevent theft and enable identification of animals after they leave the farm of origin.

- Provide marketing information to help producers in marketing their cattle in the most profitable manner and location.

- Review on an annual basis all livestock dealer license applications to ensure proper security levels, and maintain and make available to producers and the public a list of licensed agents/dealers, to protect producers in case of non-payment following sale of livestock.

- Cooperate with staff and industry in planning and holding a series of beef meetings around the province known as 'Beef Week'.

- Assist in both livestock and business planning for potential feedlot developers.

- Provide information and support to dairy producers and work closely with the Dairy industry in the areas of technical production, marketing and capturing new business opportunities for the sector.

- Assist dairy producers in all production areas to ensure they meet their commitments to produce high quality safe milk for human consumption.

- Provide information to swine producers and industry through the Manitoba Swine Seminar, Hog and Poultry Days, development of swine cost of production budgets, an industry newsletter and web page.

- Monitor the expansion in both sow and feeder pig places on a quarterly basis. Provide information and support and work with various committees to attract new processing plants and business ventures to Manitoba.

- Work closely with the bison industry to put production, product development and marketing information into the hands of producers through annual seminars, on-farm consultations and development of a web page, and to develop consumer awareness of the nutritional quality and acceptability of bison meat.

- Work with Manitoba Bison Association (MBA) in co-operation with the Food Development Centre to develop bison products made in Manitoba.

- Work with MBA in developing a business plan to enhance kill and processing facilities development in Manitoba for added value to bison carcasses.

- Working with First Nations to develop a bison market station to enhance bison marketing and economic returns to First Nations bison herds. Project not only will involve live marketing but also kill and processing for meat markets in North and Europe.

- Provide information to poultry producers and industry on environment, nutrition and food safety by holding industry workshops, investigating husbandry issues of concern to industry and carrying out individual on-farm assessments on topics including ventilation, manure management and bird health.

- Cooperate with all segments of the poultry industry in working to resolve major issues such as the disposal of end-of-lay hens.

- Assist in the administration of the Manitoba Hatchery Supply Flock Export Testing Program to facilitate the annual export of $6 million of product.

- Provide technical and specialized services and information to sheep producers, staff and industry on production, marketing and industry development.

- Work closely with sheep industry organizations to assist with industry-initiated programs such as the Manitoba Sheep Value Chain Initiative, On-Farm Food Safety programs and projects as they arise.

- Provide technical and specialized services to goat producers and regional staff in production and marketing, and cooperate with industry organizations in activities towards industry development and viability.

- Provide assistance and support to develop an Aquaculture industry in Manitoba in cooperation with other levels of government both provincial and federal, Universities, stakeholders groups, Manitoba Rural Adaptation Council and aquaculture producers.

- Provide current information on animal diseases including prevention and control, through case reports, consultations, seminars, website, and print articles.

- Administer the Diagnostic Laboratory to assist rural and urban veterinarians in the identification of the disease or other production limiting manifestations in livestock. To operate a level 2, Transmissible Spongiform Ensepholosiphy (TSE) lab and analyze TSE samples from bovine, sheep, and cervids. Initiate actions to support the further expansion of the Diagnostic Laboratory to stay abreast of the

increasing demands of an expanding livestock industry.

- Work closely with the poultry and pig producers and the producers associations in surveillance and preparedness planning for avian influenza. In conjunction with the producer association develop and implement on farm bio- security programs to reduce the risk of an avian influenza outbreak.

- Administer grants and supervise the operations of municipal animal hospitals under *The Veterinary Services Act*, ensuring the Veterinary Service Districts meet their commitments under the Act.

- Manage the Large Animal Veterinary Retention Program, Veterinary Science Scholarship Fund and the Veterinary Student Summer Program employment activities to provide veterinary students with work experience and funding to encourage them to return and practise in rural Manitoba.

Expected Results

- Acquisition, evaluation, development and transfer of leading edge information to the department and livestock industry by:
  - Review and evaluation of current information
  - Developing and assisting research projects on relevant issues
  - Seminars
  - Fact sheets
  - Manitoba Government web site
  - Newsletters
  - Individual consultation

- Provision of appropriate training and assistance to livestock producers, agri-business and staff in developing rations which utilize Manitoba feedstuffs, where appropriate, to meet nutritional and production goals.

- Preparation and distribution of three Nutrition Update newsletters.

- Participate in the Technical Review of 16-20 proposals for livestock operations to ensure responsible and environmentally sustainable expansion of the livestock industry in Manitoba.

- Provide approximately 40 functional layout plans for livestock production facilities, including cattle handling facilities throughout the province.

- Participate in the committee meetings and activities to assist Northern First Nation communities in developing and delivering the Northern Healthy Foods programs.

- Have a federal/provincial plan in place for ruminant animals in case of any future border closure related to BSE or other factors.

- Respond to the inquiries from all areas of the livestock industry on brand related and livestock identification issues.

- Delivery of 12 producer seminars on marketing and cattle cycles.

- There are 96 livestock dealers and 85 dealers agents licensed to purchase cattle in Manitoba. Visit all 13 livestock auction marts three times to ensure buyers are licensed, and expect to sell approximately 600 livestock manifest books which are required when transporting any kind of livestock.

- Work with the beef week team in the development and delivery of Beef Week seminars to over 1500 beef producers across the province.

- Deliver planning and business development information at both producer seminars and on an individual basis.

- Implementation of the Milk Quality Assurance Program by developing a safety-based, milk production management program.

- Updated references to regulations in the "Living with Livestock Production" factsheet series and preparation and distribution of four "Swine Update newsletters".

- Develop the provincial swine seminar for an expected attendance of 400 individual producers.

- Assistance to the swine industry in developing new slaughter capacity, advising producers on managing the corn countervail, and providing advice on the swine trade issue with the US.

- Development of Made in Manitoba bison products as well as developing branded bison products unique to Manitoba.

- Develop a business plan that will attract investors as well as support local provincial plants wishing to update their status to federal or possibly EU kill and processing standards.

- Securing funding and the development of a bison market station, which will provide economic returns to First Nation bison herds as well as expansion of the seed stock herds on First Nations and expansion of meat markets into the north as well as Europe.

- Added marketing of bison products from First Nations market station will also involve the movement of bison meat into nursing stations and community kitchens for health and nutritional benefits.

- Inspection of 64 hatchery supply flocks on 42 farms to ensure Manitoba poultry meets domestic and international requirements in support of $6 million of chick and poultry exports to the U.S.A.

- Work with the poultry producer associations to develop the on farm bio-security and emergency preparedness plans for a disease outbreak such as avian influenza.

- Delivery of five poultry producer seminars.

- An investigation of how to better manage dry poultry manure storage structures.

- Continued trials on how to improve winter ventilation of poultry facilities to ensure animal health and care.

- Development of an environmentally sustainable method of composting end-of-lay hens outdoors under Manitoba conditions.

- Processing of export permits required for shipment of chicks and poults to Minnesota and other U.S. States.

- Work with the Manitoba Rural Adaptation Council (MRAC) project towards further development of the sheep industry.

- Assistance to the Manitoba Goat Association in developing their HACCP-based food safety program.

- The establishment of an aquaculture producer association and provision of resources to assist producers to establish a business.

- Provision of appropriate training and assistance to livestock producers, veterinarians and staff in developing animal health programs including those for Johne's and Chronic Wasting Disease.

- In the Diagnostic Laboratory, provide 165,000 diagnostic tests and professional reports on 16,000 cases to support rural and urban veterinarians. Complete 4,000 TSE tests in bovine, sheep and cervids, and complete 500 additional tests in support of various disease surveillance programs (Avian Influenza). Generate and administer revenue from diagnostic services of $1,250,000.

- Administration portions of *The Livestock and Livestock Products Act*, *The Livestock Industry Diversification Act*, *The Animal Liability Act*, *The Veterinary Services Act*, *The Veterinary Science Scholarship Act*, and associated regulations.

- Provision of work experience and funds to encourage the return of veterinary students to a rural practice after graduation.

- Requisition of appropriate grants and supervision of 28 public animal hospitals (clinics), ensuring that the Veterinary Service Districts meet their commitments.

LIVESTOCK INDUSTRY -- 3A

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**2.00**	**193.8**	2.00	190.7
Professional/Technical	**54.55**	**3,330.6**	52.55	3,168.5
Administrative Support	**5.00**	**199.1**	7.00	277.5
Employee Benefits		**459.6**		441.9
Less: Allowance for Staff Turnover	-	**(336.9)**	-	(336.9)
Total Salaries & Employee Benefits	**61.55**	**3,846.2**	61.55	3,741.7
OTHER EXPENDITURES				
Transportation		**210.1**		210.1
Communication		**132.9**		132.9
Supplies and Services		**852.7**		829.5
Minor Capital		**99.1**		106.9
Other Operating		**242.2**		240.4
Total Other Expenditures		**1,537.0**		1,519.8
GRANT ASSISTANCE				
Grants and Transfer Payments - Operating		**494.9**		474.9
Grants and Transfer Payments - Capital		**200.0**		200.0
Total Grants and Transfer Payments		**694.9**		674.9
TOTAL SUB-APPROPRIATION		**6,078.1**		5,936.4

CHIEF VETERINARY OFFICE/FOOD SAFETY-- 3B

Objectives:

- To administer and update relevant Acts and Regulations.
- To develop strategic animal health and food safety plans in consultation and partnership with stakeholders and partners at all levels of government and with industry.
- To develop and deliver animal health programs and initiatives with a focus on early detection, diagnosis and control of emerging animal diseases.
- To coordinate and enhance relationships with the Chief Medical Officer, provincial Health and Conservation officials, and other government and food professionals in relation to public health and ethical aspects of livestock production.
- To deliver a humane inspection/animal care program throughout Manitoba.
- To develop and deliver on-farm and post-farm food safety programs and initiatives with a focus on prevention.
- To maintain a strong relationship with Manitoba's veterinary community.

Activity Identification:

- Administer and update relevant Acts and Regulations to ensure they meet the needs of Manitoba's agriculture stakeholders and consumers in the areas of animal health, animal welfare and food safety.
- Work with federal/provincial/territorial governments in the development of a National Animal Health Policy. The policy would be aimed at protecting human health from zoonotic diseases, animal health and the safety and security of the animal-based food supply.
- Deliver disease control and surveillance programs in support of live animal export markets.
- Provide current information on animal diseases including prevention and control, through case reports, consultations, seminars, website, and print articles.

- Participate with national and provincial partners in disaster planning initiatives, such as Pandemic Influenza Planning and Foreign Animal Disease Eradication.

- Participate in the provincial aspect of national disease surveillance programs such as Avian Influenza in poultry and pseudorabies in swine. These programs are integral to national animal disease surveillance.

- Support disease control and surveillance programs in wildlife in Manitoba and Western Canada.

- Provide on-farm disease investigation in incidents where there is a public health concern and the producer is unable or unwilling to complete diagnostic investigation through fee for service avenues.

- Work with federal/provincial/territorial governments in the development of a National Farm Animal Care Policy. The policy would be aimed at providing a leading edge scientific approach to improving animal welfare in food production systems.

- Develop and distribute knowledge in the areas of food safety and animal health and welfare.

- Provide specialist technical food safety support to the department for on-farm food safety programs for all commodities.

- Develop programs to promote the adoption of food safety programs by the agri-food industry in Manitoba according to the objectives of the Agricultural Policy Framework (APF), Food Safety and Quality Chapter.

- Provide information on Codex Alimentarius, Interprovincial Technical Trade Barriers and Sanitary/Phytosanitary proposals submitted to the province's staff and the production and processing sectors.

- Inspect and provide training to Manitoba's dairy farms, dairy plants and milk haulers for consumer health protection as specified in *The Manitoba Dairy Act* and The Dairy Regulation.

- In collaboration with other regulatory authorities and industry, investigate all consumer complaints on processed products.

- Work to develop harmonized food safety legislation, regulations and codes with other governments.

- Support commodity groups with the development, delivery and maintenance of on-farm HACCP-based food safety programs.

- Assist stakeholders in the development and implementation of food safety programs by providing instruction to producers and food processors on prerequisite programs, HACCP and HACCP-based programs.

- Provide training to producers and entrepreneurs in quality control and Hazard Analysis and Critical Control Points (HACCP) based systems.

- Participate in the development of a National Traceability Strategy for the Agriculture and Agri-Food Sector in Canada. The policy will support the governments' role to minimize the risk of public exposure to food safety hazards, maximize consumer confidence, and enable industry to meet or exceed market requirements.

- Work with federal/provincial/territorial governments in the implementation of specified risk material (SRM) feed ban enhancement.

- Work with other departments, municipalities and industry on the utilization/disposal of SRM.

- Work with federal/provincial/territorial governments in the development of a National Food Policy. The policy would be aimed at providing a leading edge scientific approach to improving public health protection related to food safety and nutrition.

- Manage the Veterinary Science Scholarship Fund and the veterinary student summer employment activities.

- Establish and manage a rural development and veterinary library and information access system.

Expected Results:

- Effective administration of the following acts, associated regulations and funds: *The Dairy Act*, *The Livestock and Livestock Products Act*, *The Livestock Industry Diversification Act*, *The Animal Liability Act*, *The Animal Diseases Act*, *The Animal Care Act*, and the Veterinary Science Scholarship Fund.

- Established surveillance measures for significant livestock diseases in

cooperation with the Canadian Food Inspection Agency, and other federal and provincial government departments.

- Creation of early warning systems for new and emerging diseases of animals.
- Coordination of issues involving zoonotic diseases among provincial departments of agriculture, health and conservation.
- Minimized threat of animal diseases being transmitted to humans and other animals.
- Creation of emergency response plans related to animal-based emergencies.
- Participation in the development of a National Animal Health Policy.
- Investigation of complaints and corrective measures taken where necessary concerning inhumane treatment of animals.
- Participation in the development of a National Policy on On-Farm Animal Welfare for Canada's agri-food sector.
- Manage up to 1,000 complaints and 300 inspections under *The Animal Care Act*. Support the RCMP in prosecutions of animal cruelty under the Criminal Code.
- Register and maintain a quality assurance system for licenced kennels and pet breeders in Manitoba.
- Conduct inspections of approximately 474 dairy farms and 16 licensed dairy processing facilities to ensure adherence to sanitation and production/processing requirements and to ensure all pasteurized dairy products are processed according to regulations.
- Registration of all milk producers (474) and licensing of all dairy processing plants (16) and key dairy processing personnel (254) in Manitoba.
- Ensure the inspection of hatchery supply flocks and facilitate the export of poultry products under the poultry enhancement program.
- Conduct dairy plant inspections.
- Assurance to consumers that Manitoba products are safe, high quality products.

- Increased participation by producers in recognized on-farm HACCP-based food safety programs.

- Development of harmonized regulations and codes for food safety with other governments.

- Increased awareness of consumers of Manitoba's agricultural industry and agriculture and food products.

- In cooperation with other government agencies, promote the awareness and provide assistance to industry stakeholders on GMP's and HACCP through APF's Food Safety Initiatives.

- Work with provincial commodity groups on on-farm food safety and traceability programs.

- Work with other governments and industry on the implementation of the enhanced SRM feed ban.

- Work with the Canadian Food Inspection Agency, other governments and industry on developing, implementing, and recognizing On-Farm Food Safety and Quality Assurance Programs.

- Participation in the development of a National Food Policy that covers microbiological, chemical (e.g. veterinary drugs, pesticides, industrial pollutants, natural toxins, and food additives), physical hazards, and nutritional requirements related to foods.

- Participation in the development of a National Policy on Traceability for Canada's agri-food sector which will allow the tracking of the movement of farm inputs, animals, plant food ingredients and food products from one point in the food chain to another.

- Veterinary students provided with work experience and scholarships to encourage their return to a rural practice after graduation.

CHIEF VETERINARY OFFICE/FOOD SAFETY -- 3B

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**2.00**	**186.1**	2.00	179.7
Professional/Technical	**13.00**	**930.0**	13.00	753.5
Administrative Support	**1.00**	**37.0**	1.00	37.1
Employee Benefits		**142.5**		118.2
Total Salaries & Employee Benefits	**16.00**	**1,295.6** [1]	16.00	1,088.5
OTHER EXPENDITURES				
Transportation		**120.2**		59.6
Communication		**67.2**		35.2
Supplies and Services		**152.0**		66.1
Minor Capital		**13.6**		7.1
Other Operating		**135.6**		70.7
Total Other Expenditures		**488.6** [1],[2]		238.7
TOTAL SUB-APPROPRIATION		**1,784.2**		1,327.2

[1] The increase is mainly the result of the new initiative for an early warning system for detection, diagnosis and response to foreign animal diseases.

[2] The increase is due to the need for enhanced surveillance for the early detection and management of infectious animal diseases through sampling for BSE, CWD and influenza in wild birds, higher humane inspection costs resulting from economic hardships relating primarily to BSE and the need for resources to deal adequately with incidences of animal mistreatment.

CROP INDUSTRY -- 3C

Objective

- To provide producers, GO Team staff, other departments and governments and agri-business with technical and specialized services and information to enhance diversification, productivity and profitability in agro-Manitoba.
- To provide coordinated program development in crop production and pest management.
- To facilitate and support the development of value-added agri-food processing in Manitoba.
- To develop and deliver programming in support of innovation in the agri-food sector.

Activity Identification

- Provide specialized technical support to the department, producers, agri-business and related organizations in grains, oilseeds, pulses, potatoes, special crops, weeds, insects, plant diseases, forages and forage seed, agri-fibre, agro-woodlots, organic production, functional foods and nutraceuticals, beekeeping, horticulture, pasture and range management, soil fertility and agro-meteorology.
- Provide leadership to develop and deliver crop pest forecasts.
- Administer Acts and Regulations delegated to the branch.
- Deliver a licensing and training program for pesticide dealers and applicators and commercial manure applicators (when the regulation comes into affect).
- Coordinate field crop and forage crop variety evaluation.
- Investigate and demonstrate production practices for field, medicinal, industrial, horticultural, forage crops and grazing strategies, including weed, insect and disease control, crop nutrition, and soil and water management.
- Support federal/provincial and international cooperative programs in crop, forage, pasture and horticultural production and in soil and water management, by representing Manitoba on multilateral and bilateral

committees.

- Provide technical support in the development of provincial policy and legislation.
- Cooperate with growers and agribusiness to identify and exploit new opportunities in agricultural production, processing and utilization.
- Diagnose plant samples for diseases, insect and herbicide damage and provide insect and weed identification.
- Diagnose bees and beekeeping equipment samples for diseases.
- Provide technical information and training to rural municipalities in the areas of weed and insect control.
- Provide financial support to municipalities for grasshopper control on road allowances.
- Expand market opportunities for forage products including cubes, pellets, hay and seed.
- Coordinate the Crop Residue Burning Authorization Program to control smoke from crop residue burning, develop and extend technology related to straw management alternatives and promote alternative straw utilization opportunities.
- Deliver the Irrigation Development Program to support the development of off-farm irrigation infrastructure.
- Working with Agri-Food Innovation and Adaptation KC, provide technical support and leadership on various biodiesel and ethanol projects. Responsible for knowledge development in the area of raw product availability and quality.
- Work with the fruit crop industry to identify opportunities for production, processing and food commercialization.
- Identify areas of need to expand the feed grain supply chain in-order to meet the demands of the expanding livestock industry.
- Continue to work with the potato processing industry to maintain the current processing capacity. Create a production system that can consistently supply the potato processing industry with the potato quality needed by the

consumer.

- Establish an Organic Horizontal Team tasked with identifying opportunities and obstacles to developing a commercial organic industry. The Organic Horizontal Team will develop a profitable value chain for organic production, processing and organic food commercialization.

- Provide information on greenhouse production of horticulture products with an emphasis on northern food production.

Expected Results

- Actions under *The Fruit and Vegetable Sales Act*, *Noxious Weeds Act*, *Pesticide and Fertilizers Control Act*, *Plant Pests and Diseases Act*, and *Bee Act.*

- Verbal recommendations to producers and agri-businesses relating to field, forage, horticulture, organic production, medicinal and industrial crops, pasture and range management systems, weed, insect and disease control and soil fertility.

- Diagnosis of more than 1,200 crop samples for plant diseases, herbicide injury and insect damage.

- Publication and marketing of 5,000 copies of the most recent issue of the Guide to Crop Protection.

- Work with the Manitoba Seed Growers' Association, Manitoba Crop Variety Evaluation Team (MCVET) and the publisher to develop, co-author and assist in the distribution of 25,000 copies of Seed Manitoba.

- Recommendations and support to producers regarding the management of crop residues and support in developing economic opportunities for utilizing cereal and flax straw.

- Diagnosis of more than 5,000 bee colonies and 500 honeybee and leafcutting bee samples for diseases.

- New and updated factsheets and guides providing recommendations to growers and crop advisors on crop production.

- Provincial and Western Canadian strategies in agriculture related areas such as ethanol, bio-diesel, agri-fibre and functional foods and

nutraceuticals.

- Financial assistance to municipalities for grasshopper control if needed.

- Contributions to provincial proposals under the Agricultural Policy Framework for environment, food safety and quality, science and innovation and renewal.

- Agro maps for use in monitoring, assessing and projecting crop variety adaptation, crop diseases, weed and insect problems, crop yields and quality as well as other factors.

- Publication and distribution of seasonal bulletins during the growing season.

- Field crop diagnostic schools providing field scouting training to 500 agronomists and 200 farmers.

- Potato field days attended by 75 agronomists and 75 farmers.

- Technical reviews of proposals to the Agri-Food Research and Development Initiative, Covering New Ground, Manitoba Rural Adaptation Council and the Sustainable Development Innovations Fund.

- Play a leadership role in the Manitoba Agronomists Conference that hosts 200 industry and government crop advisors.

- Technical programs at industry workshops: Ag Days, Potato Production Days, Manitoba-North Dakota Zero Tillage Workshop, Direct Farm Marketing Conference and commodity group workshops (e.g. pulse, corn, forage, buckwheat, canola, sunflower, honeybee, forage seed, flax and organic).

- Provision of daily Crop Residue Burning Authorizations (August 1 to November 15) in accordance with the Crop Residue Burning Regulation (77/93) under *The Environment Act* and information in response to 5,638 enquiries.

- Expansion of the irrigated land base in Manitoba by 5,000 acres annually through the Irrigation Development Program.

- Establishment of several on farm, regional and provincial biodiesel crushing facilities. These will be established by individuals, cooperatives and corporations.

- Expanded fruit crop industry such as a number of new commercialized food products, expanded export market to the US and EU and further development of the Prairie Fruit Growers Association.

- Maintain the three potato processing facilities we currently have with high quality product.

- Organic production to be increased by 25% over the next year with production of organic flax, wheat, oats and soybean seeing the largest expansion.

- Gain the recognition that Manitoba is a place to do business for organic commodities and food products.

- Develop a number of greenhouse production systems to offset the need for fresh vegetables in northern communities.

CROP INDUSTRY -- 3C

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	1.00	89.5	1.00	89.0
Professional/Technical	30.58	1,832.9	30.58	1,821.5
Administrative Support	3.00	125.2	3.00	122.3
Employee Benefits		252.2		245.5
Less: Allowance for Staff Turnover	-	(190.5)	-	(190.5)
Total Salaries & Employee Benefits	34.58	2,109.3	34.58	2,087.8
OTHER EXPENDITURES				
Transportation		163.8		163.8
Communication		88.8		88.8
Supplies and Services		225.2		213.0
Minor Capital		11.3		11.3
Other Operating		224.0		223.1
Total Other Expenditures		713.1		700.0
TOTAL SUB-APPROPRIATION		2,822.4		2,787.8

AGRI-ENVIRONMENT -- 3D

Objective

- To enhance the development, diversification and productive capabilities of Manitoba's producers and processors by providing technical and specialized services addressing environmental issues.

Activity Identification

- Develop policies under the Federal/Provincial Environment Chapter in the Agricultural Policy Framework.
- Coordinate the delivery of Environmental Farm Plans and incentives to producers through the Canada-Manitoba Farm Stewardship Program.
- Explore opportunities for the agricultural sector in the area of Ecological Goods and Services that may assist the Province to meet its Environmental objectives, through policy development, technical research and pilot project research.
- Conduct detailed soil resource inventories that are municipality-based or project specific. Compile this information in electronic and hard copy using standardized criteria to make informed management decisions.
- Provide training based on soil and landscape properties and encourage implementation of Beneficial Management Practices to improve current soil management practices and protect soil and water quality.
- Develop guidelines for livestock producers to assist them in managing their operations in a sustainable manner, and to assist in the determination of normal farm practices.
- Develop extension materials which enable the development and electronic filing of manure management plans.
- Participate in the development and delivery of training and licensing programs for custom and off-farm manure applicators.
- Under the Livestock Stewardship Initiative, partner with producers, other provincial departments and municipalities to ensure that the province's livestock industry grows in a responsible and sustainable manner.

- Provide training and information pertaining to the safe and effective composting of livestock mortalities.

- Provide input into watershed planning, through development of landscape and soil health indicators and through the development of Equivalent Agri-Environmental Plans.

- Develop risk management packages that not only reduce the contribution of greenhouse gas emissions by agriculture, but also conserve inputs and prevent environmental impacts due to extreme weather events.

- Conduct feasibility studies in manure treatment as a way to reduce methane emissions and provide an alternate energy source to producers.

Expected Results

- Development of agri-environmental policies in partnership with other agencies that benefit producers and protect the environment.

- Completion of 2500 individual Environmental Farm Plans (EFP's) each year, with an expected 7500 completed and reviewed EFP's by the conclusion of APF1, March 2008.

- The adoption through the Canada Manitoba Farm Stewardship Program (CMFSP) of 75% of producers with completed EFP's of Beneficial Management Practices on farm.

- Enhanced producer awareness and knowledge of the on-farm landscape features and their associated risks and assets contributing to environmental impacts.

- Increased adoption of sustainable agricultural practices across Manitoba that reduce economic and environmental risk.

- Accelerated expansion of agricultural lands with detailed soil inventory, along with associated maps and data bases in digital and hard copy formats.

- Expansion of livestock, potato and other agricultural industries in a sustainable and environmentally-responsible manner.

- Technical information packages to equip producers to make better use of livestock manure as a source of nutrients.

- Systematic approach to watershed planning and management.

AGRI-ENVIRONMENT -- 3D

	Estimates Of Expenditure 2006/2007			Estimates Of Expenditure 2005/2006	
	FTE	**$(000's)**		FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS					
Managerial	**1.00**	**66.5**		1.00	75.2
Professional/Technical	**27.54**	**1,526.3**		28.54	1,106.4
Administrative Support	**1.00**	**37.0**		-	-
Employee Benefits		**201.4**			143.1
Less: Allowance for Staff Turnover	-	**(106.9)**		-	(106.9)
Total Salaries & Employee Benefits	**29.54**	**1,724.3**	[1]	29.54	1,217.8
OTHER EXPENDITURES					
Transportation		**138.8**			64.6
Communication		**77.1**			35.9
Supplies and Services		**251.9**			117.3
Minor Capital		**20.2**			9.4
Other Operating		**192.1**			89.2
Total Other Expenditures		**680.1**	[1]		316.4
TOTAL SUB-APPROPRIATION		**2,404.4**			1,534.2

[1] The increase is mainly due to establishing 4 new soil survey teams to provide support to the province's mapping services so as to achieve the objectives of the Planning Act and the Water Protection Act.

LAND USE PLANNING -- 3E

Objective

- To protect agricultural land and farm operations from encroachment ensuring a viable agricultural land base for present and future food production and agricultural diversification through sustainable land use planning, the Technical Review process, and the management of Agricultural Crown Lands.

- To support sustainable land use planning and the management of Manitoba's agricultural land base consistent with provincial legislation, regulation and policies including *The Planning Act*, Provincial Land Use Policies, Farm Practice Guidelines and Livestock Manure and Mortalities Regulations and *The Crown Land Act*.

Activity Identification

- Develop knowledge and technical expertise on land use planning and policy options including pertinent legislation and regulation such as *The Planning Act, The Environment Act,* Livestock Manure and Mortalities Regulation, *Crown Lands Act,* and Provincial Land Use Policies.

- Support and contribute to the review of the Provincial Land Use Policies.

- Advise planning districts, producers, municipalities and government agencies on agricultural land use issues.

- Provide leadership, coordination, training and technical support to both the provincial and departmental Technical Review Process for new and expanding livestock operations.

- Review, evaluate and update the Technical Review Process, including Terms of Reference, Report Guidelines, Applicant Information Form, Guidelines for Technical Review Teams and Organizational Structure.

- Participate in the preparation of agriculturally oriented, rural municipality based background studies and provide input and coordination from an agricultural perspective into the establishment of municipal and planning district development plans and zoning by-laws.

- Provide departmental review of all development plans, zoning by-laws and any amendments to ensure the appropriate protection and development of Manitoba's prime and viable agricultural land and to protect agricultural

operations from encroachment by other land uses, which could adversely affect their sustainability.

- Provide departmental review of all Subdivision proposals in agricultural areas, as well as conditional use and variation proposals at the request of Municipal Councils to ensure land is appropriately subdivided and developed to avoid conflict and restrictions on the management of agricultural lands, operations and activities.

- Provide input into the resolution of disputes over agricultural land use issues including cooperation and coordination with staff of other departments into the preparation and presentation of agriculture's position at Municipal Board Hearings and Planning District Hearings.

- Coordinate and provide agricultural input into the review of a range of land use proposals where agricultural land and operations may be impacted, including Environment Act proposals, highway development proposals, utility proposals (hydro, gas, oil, pipeline, or water line installations), etc.

- Provide agricultural representation into the ongoing Consultation on Sustainable Development Implementation (COSDI) process, Capital Region Policy Planning process and Review of the Provincial Land Use Policies Regulation.

- Manage agricultural Crown lands classified for agricultural use including leases and permits.

- To provide land use planning for Crown lands.

- To represent the agricultural interests in agricultural Crown lands for the benefit of both lessees and the Province of Manitoba.

- Represent agricultural interests in the assessment of agricultural Crown lands for multi-resource use.

- Represent agricultural interests in the Provincial Land Sale Program.

- Cooperate with Prairie Farm Rehabilitation Administration (PFRA) in the operation of community pastures on agricultural Crown lands.

- Work in cooperation with extension services to assist clients to improve their forage productivity.

- Co-ordinate the management and administrative support activities of agricultural leasing and permitting.

- Provide support to the Crown Land Advisory Board and the Crown Land Appeal Board.

- Work with the Transportation and Government Services to transfer the administrative activities of leasing and permitting, billing and cash management of Agricultural Crown Lands to the new Crown Lands and Property Agency.

Expected Results

- Support municipalities in the preparation of their developmental plan and zoning by-law by January 1, 2008 as required under *The Planning Act*. All development plans must contain a livestock operation policy for the municipality or planning district. More than 120 development plans and Livestock operation policies plus 200 zoning by-laws are anticipated within the next two years.

- Input and recommendations on a range of land use related issues via assessment of subdivisions (590) written proposals and technical advice on proposals filed pursuant to *The Environment Act* and Land Use Reviews (75) under *The Planning Act*.

- Communication to producers and provincial departments regarding land use planning and policy issues, and the implications of land use regulations on agricultural operations.

- Representation of the interests of Provincial Land Use Policy #2 to Municipal Councils, Planning District Boards and the public.

- Attendance at 40 public hearings, 2 Planning District Board Hearings, 11 Municipal Board Hearings, and 10 Livestock zoning by-law hearings.

- Management and administration support of approximately 2,500 long-term forage leases involving 1.58 million acres and 75 cropping leases involving 10,675 acres generating over $1,000,000 in revenue.

- Co-operate with Manitoba Conservation, Transportation and Government Services, Water Stewardship and other government groups and agencies represented in Crown land planning and classification of Crown lands for multi-resource utilization.

- Along with PFRA, provision of grazing on 24 community pastures involving 432,918 acres during the summer grazing season.

- Improved productivity on agricultural Crown lands through partnering with

extension staff in areas of forage and rangelands management.

- A tri-annual survey of pasture rates that will support the establishment of the rate used by government for Crown Land Lessees.

- In conjunction with Transportation and Government Services and the new Crown Lands and Property Agency, achieve timely service for clients, seamless program delivery, a complete and accurate Crown Land Registry and mutually acceptable policy, legislation and business program.

- As up to date technical review process and Terms of Reference, supporting the review of new and expanding livestock operations (25).

- Training sessions (4) to assist the establishment of the revised technical review process within MAFRI, Manitoba Conservation, Intergovernmental Affairs and Water Stewardship.

LAND USE PLANNING -- 3E

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	**$(000's)**	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**1.00**	**89.5**	1.00	89.9
Professional/Technical	**7.00**	**479.7**	7.00	461.9
Administrative Support	**3.00**	**124.5**	3.00	123.9
Employee Benefits		**84.3**		82.1
Less: Allowance for Staff Turnover	-	**(7.1)**	-	(7.1)
Total Salaries & Employee Benefits	**11.00**	**770.9**	11.00	750.7
OTHER EXPENDITURES				
Transportation		**69.0**		69.0
Communication		**35.9**		35.9
Supplies and Services		**483.5**		484.2
Minor Capital		**20.3**		20.3
Other Operating		**136.4**		135.8
Total Other Expenditures		**745.1**		745.2
TOTAL SUB-APPROPRIATION		**1,516.0**		1,495.9

AGRI-FOOD INNOVATION AND ADAPTATION -- 3F

Objective

- To develop and deliver the province's programs regarding science based innovation in agri-food and rural development.
- To deliver the province's program of applied investigations related to value added crop and livestock diversification.
- To achieve the province's goals regarding renewable energy from agricultural sources.
- To develop priorities for the province's investment in innovation in support of sustainable value added agri-food and rural development.
- To establish strategic partnerships among research providers including universities, colleges, non-government organizations, federal agencies and the private sector.
- To encourage the establishment of a centre of excellence for cereal grains at the University of Manitoba.

Activity Identification

- Provide advice to the Agri-Food Research and Development Initiative and other funding programs regarding awarding of research funds.
- Oversee and coordinate grants to the University of Manitoba and the Prairie Agricultural Machinery Institute (see 3H and 3I).
- Identify knowledge gaps pertaining to the adoption of new crops and livestock. Address knowledge gaps through applied research primarily in association with the Parkland Crop Diversification Foundation, Westman Crop Diversification Organization, Prairies East Sustainable Agriculture Initiative and the Canada Manitoba Crop Diversification Centre.
- Contribute the agri-food perspective to the development of alternative energy based on agricultural products and by products.
- Develop innovation strategies supportive of provincial objectives in association with other provincial departments.

- Forge partnerships with agri-food research providers nationally and internationally to attract research in support of provincial priorities.

- Work with the Canadian International Grains Institute, Canadian Grain Commission, Agriculture and Agri-Food Canada, and the University of Manitoba to establish a cereal grain centre of excellence at the University of Manitoba.

Expected Results

- Expanded knowledge particularly among rural Manitobans in support of increased value-added processing, farm diversification, sustainability, food, fibre and energy production.

- Multiple income streams for farmers as a result of markets for primary products in the bio-economy; ethanol, bio-diesel, fibre, functional components.

- Investment in innovation based enterprises in rural Manitoba.

- Maintain the Agriculture and Agri-Food Canada – Canadian Grain Commission research capability in Manitoba.

AGRI-FOOD INNOVATION AND ADAPTATION – 3F

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	**$(000's)**	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**1.00**	**89.5**	2.00	175.4
Professional/Technical	**16.00**	**1,000.0**	15.00	921.2
Administrative Support	**0.80**	**25.7**	0.80	26.7
Employee Benefits		**137.7**		137.0
Total Salaries & Employee Benefits	**17.80**	**1,252.9**	17.80	1,260.3
OTHER EXPENDITURES				
Transportation		**30.0**		25.0
Communication		**7.4**		7.4
Supplies and Services		**98.3**		98.3
Minor Capital		**2.5**		2.5
Other Operating		**140.9**		145.4
Total Other Expenditures		**279.1**		278.6
TOTAL SUB-APPROPRIATION		**1,532.0**		1,538.9

AGRI-FOOD RESEARCH AND DEVELOPMENT INITIATIVE (ARDI) -- 3G

Objective

- To provide financial support to partners on a project basis for research and development in support of the Province's strategy to diversify and add value to its agriculture and food sectors.

Activity Identification

- The federal government, along with the Manitoba government, has committed funds under the Agricultural Policy Framework Implementation Agreement for funding core ARDI I programs beginning in 2003/04 for three fiscal years.

- ARDI I provides financial support to commodity groups, individuals, industry, and institutions on a project-by-project basis, based upon the expected potential for return on investment dollars, government funding available under the initiative and a commitment of industry funding.

- The focus of ARDI I is on research into value-added processing, livestock development, diversification, new technologies, and environmental sustainability.

- The ARDI I Program Council is an independent committee including agriculture and agri-food industry representatives. Program Council responsibilities include the development of ARDI I program objectives, policies, and project assessment criteria. The Council prioritizes available ARDI I funding and approves eligible project proposals.

Expected Results

- Growth in Manitoba's agriculture and food sector as a result of products and innovations developed with ARDI funding.

- Added value from other initiatives such as research and development at the University of Manitoba, the Prairie Agricultural Machinery Institute, Sustainable Development Innovations Fund, Manitoba Agri-Ventures Initiative, the Rural Economic Development Initiative, and market development initiatives such as the Manitoba Pork Advantage and the Food Development Centre.

- Investment in research and development by agri-business, associations, institutions, local organizations, and commodity groups.

- Increased number of highly qualified personnel as a result of the training and education of graduate students through ARDI-funded projects.

- A contribution to developing an overall climate of innovation in Manitoba.

AGRI-FOOD RESEARCH AND DEVELOPMENT INITIATIVE (ARDI) -- 3G

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	**$(000's)**	FTE	$(000's)
GRANT ASSISTANCE				
Grants and Transfer Payments		**1,000.0**		1,000.0
TOTAL SUB-APPROPRIATION		**1,000.0**		1,000.0

GRANT TO THE UNIVERSITY OF MANITOBA -- 3H
(also refer to 3F)

Objective

- To provide financial support to the University of Manitoba for conducting research projects aimed at increasing knowledge that can be applied to the priorities of Manitoba's agri-food and rural sector.

Activity Identification

- The department, through a general agreement with the University of Manitoba, financially supports the Glenlea Research Station operation and research projects conducted by the Faculty of Agricultural and Food Sciences.

Expected Results

- Results of research in support of the department's strategic priority areas:
  - farm profitability
  - sustainability
  - food safety and quality
  - diversification and adding value
  - market development
  - agricultural awareness.

- Funding from this grant is expected to serve as a valuable resource in assisting the Faculty of Agricultural and Food Sciences in attracting outside funding for research (in support of the department's priorities) from non-provincial government sources.

GRANT TO THE UNIVERSITY OF MANITOBA – 3H

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	$(000's)	FTE	$(000's)
GRANT ASSISTANCE				
Grants and Transfer Payments		**868.3**		868.3
TOTAL SUB-APPROPRIATION		**868.3**		868.3

GRANT TO THE PRAIRIE AGRICULTURAL MACHINERY INSTITUTE (PAMI) -- 3I (also refer to 3F)

Objective

- To provide financial support to PAMI for conducting agricultural research, development and testing of farm equipment and technology aimed at enhancing the productivity and income of Manitoba's agricultural producers.

- This grant enables PAMI to leverage industry funding, obtaining fee-for-service income accounting for close to 70% of its operating budget.

Activity Identification

- Implement and monitor the outcomes of an agreement with the Province of Saskatchewan whereby the two provinces support PAMI's operations in Portage la Prairie, Manitoba and Humboldt, Saskatchewan.

Expected Results

- PAMI applies technology as a tool for economic development through client-driven activities that support MAFRI's strategic routes and priorities under Growing Opportunities:
  - market development
  - diversification and value-added
  - farm profitability
  - sustainable rural communities.

- Results from applied research in agricultural production environmental technologies, farm safety and value added processing.

- Technology transfer to assist producers and the industry to make changes to their operations.

- New manure management techniques and technologies to ensure producers are able to comply with federal, provincial and municipal regulations and guidelines which deal with environmental protection and community compatibility.

GRANT TO THE PRAIRIE AGRICULTURAL MACHINERY INSTITUTE (PAMI) – 3I

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	$(000's)	FTE	$(000's)
GRANT ASSISTANCE				
Grants and Transfer Payments		332.5		332.5
TOTAL SUB-APPROPRIATION		332.5		332.5

AGRICULTURAL SUSTAINABILITY INITIATIVE -- 3J

Objective

- To facilitate the adoption of effective resource management and environmentally sustainable practices to enhance long term sustainability and competitiveness of the agri-food sector.

- To facilitate the conservation and enhancement of the natural soil, water and atmospheric resources that agriculture uses and shares by ensuring the environmental sustainability of the practices employed in the agri-food sector.

Activity Identification

- The Agricultural Sustainability Initiative enables Manitoba farmers and farm organizations, local delivery groups, commodity groups and research organizations to undertake activities involving: technology transfer, applied research, economic analysis and communications.

- Undertakings under this initiative involve Sustainable Crop Management, Sustainable Forage/Livestock Management, and Integrated Pest Management.

- Manitoba Agriculture, Food and Rural Initiatives staff administer the program as well as serve in a technical and support capacity to assist those participating in delivery of programs under this initiative.

Expected Results

- Implementation of over 123 projects by 46 local organizations and commodity associations.

- Accelerated adoption of sustainable agriculture practices across Manitoba.

- Maintained/enhanced quality of agricultural lands.

- Additional funds attracted from other sources as partnerships are formed to carry out program activities.

- Reduced impact by agriculture on the environment.

AGRICULTURAL SUSTAINABILITY INITIATIVE -- 3J

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	**$(000's)**	FTE	$(000's)
Agricultural Sustainability Initiative		**1,118.5**		1,118.5
TOTAL SUB-APPROPRIATION		**1,118.5**		1,118.5

IRRIGATION DEVELOPMENT -- 3K

Objective

- To facilitate the development of retention ponds, irrigation water distribution systems and related off-farm infrastructure in support of irrigated crop production.
- To provide technical and specialized services to producers, irrigation associations and commodity groups to support irrigated crop production.
- To support technology transfer and monitoring programs to support environmentally sustainable irrigation practices.

Activity Identification

- Provide financial support to irrigation associations for off-farm irrigation infrastructure development.
- Support irrigation associations in implementing area plans for water supply and management.
- Provide technical support to producers on sustainable crop and irrigation management practices.
- Support environmental monitoring of soil and water resources that may be utilized in, or impacted by, irrigation.

Expected Results

- Development of retention ponds and water distribution systems to service 50,000 additional annually irrigated acres over a ten-year period.
- Provision of technical assistance to producers related to irrigated potato production, soil and water management and crop rotations.
- Continued support of soil and water quality monitoring at selected sites.

IRRIGATION DEVELOPMENT -- 3K

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	**$(000's)**	FTE	$(000's)
Irrigation Development		**922.5**		922.5
TOTAL SUB-APPROPRIATION		**922.5**		922.5

Res./ App. No.	Agriculture, Food and Rural Initiatives (3) Details of Appropriation	**Estimates Of Expenditure 2006/2007 $(000's)**	Estimates Of Expenditure 2005/2006 $(000's)
3.4	AGRI-FOOD AND RURAL DEVELOPMENT	**40,201.0**	40,650.6
	Provides front-line delivery and support of programs in partnership with stakeholders to enhance the viability of family farms and agri-business and build vibrant rural communities. Deliver through Growing Opportunities Centres extension services and technical leadership in farm production, sustainable management, on-farm food safety, farm and rural business management, rural community and economic development, aboriginal agriculture development, agri-tourism, youth and leadership development, food processing and food commercialization and marketing. Provide leadership and specialized resources to support initiatives that will create new employment opportunities, capital investment and will build sustainable communities. Provide financial and professional support to economically viable projects in partnership with communities, municipal governments, local / regional community development organizations, value-chains, businesses, cooperatives, and youth organizations.		
(a)	Growing Opportunities Centres	**12,688.4**	12,713.4
(b)	Economy and Rural Development	**3,916.6**	3,807.2
(c)	Food Development Centre	**2,113.8**	2,113.8
(d)	Food Commercialization and Marketing	**1,264.0**	1,300.0
(e)	Infrastructure Development Grants	**3,150.0**	3,150.0
(f)	Less: Recoverable from Rural Economic Development Initiatives	**(4,236.8)**	(4,183.8)
(g)	Rural Economic Development Initiatives	**21,305.0**	21,750.0
		40,201.0	40,650.6

GROWING OPPORTUNITIES CENTRES -- 4A

Objective

- Building Vibrant Rural Communities: To encourage the sustainable development of Manitoba's agricultural and food sector while maintaining a healthy rural and northern landscape.

- To provide rural-based delivery of programs and services supporting farm, rural and northern families and their communities to achieve a high quality of life through prosperous farm and rural businesses.

- To assist farm and rural families to enhance their knowledge and skills in business management, marketing, sustainable production, adding value, diversification and economic development, within a sustainable agriculture and community framework.

- To contribute to the capacity building of rural and northern communities through the development of leadership and management skills of youth, families, the agriculture and agri-food industry, and rural communities.

- To increase the public's awareness of the importance and contribution of the agriculture and agri-food industry to the province's economy.

- To enhance the public's confidence in the quality, safety and economy of Manitoba's food supply.

Activity Identification

- Assist farm, rural and northern families in improving prosperity of their businesses through diversification, self-reliance initiatives, and enhanced business and human resource management, and production skills.

- Provide opportunities for farm, rural and northern families to enhance their understanding of and participation in business risk management programs.

- Provide producers with opportunities to examine emerging production and processing technology through demonstrations, tours and meetings.

- Assist young and beginning producers to gain skills and knowledge for developing and managing viable farm operations.

- Work with producers and rural residents to enhance the quality of soil and water resources.

- Assist in the formation of groups to meet specific and technical needs (for example, marketing clubs, commodity groups, and farm family support).

- Work with producers, government departments and municipalities to ensure responsible and sustainable growth of the province's agriculture industry.

- Work with community advisory groups to provide strategic planning for agriculture, business and community development.

- Provide leadership in bringing strategic partners (producers, consumers, communities, cooperatives, government, financial and scientific communities, and processors, marketers) together to expand value-added processing.

- Support the development of agri-food competitive intelligence, value chains, co-operatives and other alliances.

- Provide path finding services to urban and rural agriculture and related businesses (producers, growers, processors and entrepreneurs) in market and consumer trends, market readiness, business development, marketing, financing, production technology, quality control, regulatory responsibilities and Hazard Analysis and Critical Control Points (HACCP) based systems.

- Facilitate industry seminars to promote Manitoba agricultural commodities, food products, value-added and farm diversification activities.

- Support direct marketing opportunities for urban agriculture related businesses.

- Promote the services of the Food Development Centre (FDC), the Manitoba Agri-Food Store, Canada/Manitoba Business Service Centre, Richardson Centre for Functional Foods and Nutraceuticals (RCFFN) and the Canadian Centre for Agri-Food Research in Health and Medicine (CCARHM).

- Work with research agencies in the development of new and/or improved food products and the commercialization of food products and ingredients.

- Provide activities that increase consumer awareness of Manitoba's agri-food and rural industries.

- Deliver food safety and handling information to urban consumers and

schools through venues such as: CBC Radio Show, Taste of Manitoba partnership, MAFRI's Internet site and the distribution of consumer information resources including "The Food Safety Connection".

- Provide information and opportunities for the consumers and youth to increase their awareness of Manitoba's agriculture, food and rural sector.

- Provide access for urban consumers to connect with farm and rural businesses.

- Provide leadership and management skill training opportunities for farm, rural and northern people.

- Partner with communities in the delivery of a 4-H program to provide leadership training and personal development to rural youth.

- Provide support to and partner with Agriculture in the Classroom-Manitoba Inc. (AITC-M) in resource development, specific to Manitoba Education, Citizenship and Youth's school curriculum and program delivery.

- Partner with AITC-M, industry, and government to deliver agriculture and consumer awareness messages to urban and rural youth and educators through activities, displays, and training and resource materials.

Expected Results

- Improved stability of farm, rural and northern businesses through the increased adoption of sound management practices incorporating production, financing, and marketing factors and the use of risk management tools.

- Enhanced ability of 200 farm families to respond to the challenges of a competitive sectoral environment through improved marketing, production, management and leadership skills.

- Enhanced capacity of 60 young and beginning farm and rural and northern families to develop sustainable farm and rural and northern businesses.

- Enhanced quality of soil and water resources through the adoption of environmentally sound production practices by 600 farm operations.

- Enhanced awareness of producers, producer groups and agri-business of market development opportunities, farm and business management

principles, cooperatives and value chains.

- Establishment of 20 new or expanded businesses to add value through processing and marketing of Manitoba agriculture and food products.
- Creation of ten strategic partnerships to identify and take advantage of value added processing, diversification and marketing opportunities in the agriculture, agri-food and rural industry.
- Creation of five new partnerships with internal and external agriculture, food and rural service providers to provide clients with needed services.
- Community investigation and development of five agri-energy development projects.
- Enhanced leadership skills of rural residents and young people to encourage community organizations and rural development efforts.
- New co-operative community economic development activities to build vibrant rural communities.
- Enhanced ability of rural clients to successfully participate in a more diversified economy.
- Enhanced public awareness of the high quality, low prices, abundance, variety and safety of Manitoba food products.
- Students' exposure to the agri-food industry and potential career opportunities.
- Viable 4-H program.

GROWING OPPORTUNITIES CENTRES -- 4A

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	**$(000's)**	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	**2.00**	**186.7**	1.00	107.5
Professional/Technical	**150.49**	**8,366.1**	151.29	8,404.0
Administrative Support	**5.83**	**463.7**	6.03	524.3
Employee Benefits		**1,123.5**		1,096.7
Less: Allowance for Staff Turnover	-	**(638.7)**	-	(638.7)
Total Salaries & Employee Benefits	**158.32**	**9,501.3**	158.32	9,493.8
OTHER EXPENDITURES				
Transportation		**614.0**		614.0
Communication		**328.7**		328.7
Supplies and Services		**1,381.0**		1,407.0
Minor Capital		**41.6**		52.7
Other Operating		**821.8**		817.2
Total Other Expenditures		**3,187.1**		3,219.6
TOTAL SUB-APPROPRIATION		**12,688.4**		12,713.4

ECONOMY AND RURAL DEVELOPMENT -- 4B

Objectives

- To support the development of human and community capacity that facilitates and sustains vibrant rural and northern communities in Manitoba.
- To increase the prevalence of value-added processing and to grow businesses and economic development opportunities in rural and northern Manitoba.
- To increase the number of cooperative enterprises in rural, northern and urban Manitoba.
- To build strong organizations and partnerships relevant to community needs.
- To retain farms and businesses in rural and northern Manitoba.
- To further engage Aboriginal people and youth in rural and northern community economic development projects and initiatives.
- To increase Manitoba research and innovation in community economic development.
- To foster entrepreneurial spirit and community pride among rural and northern Manitoba citizens.

Activity Identification

- Provide information, funding, and resources in the areas of farm business management, rural business development and management, community development, community adjustment, and leadership and management skills.
- Facilitate community, cooperative and business development skills and leadership and management skills training.
- Provide opportunities for rural and northern Manitobans to celebrate and champion farm, rural and northern business successes.
- Develop a repository of rural and community economic development information.
- Promote the cooperative model and foster the successful development of

commercial, social or cultural cooperative enterprises in rural, urban and northern Manitoba.

- Research and develop strategies and initiatives to support community economic development, community capacity building, community structural adjustment and rural renewal.

- Build and strengthen linkages with the Rural Development Institute and other rural development agencies.

- Facilitate coordination among federal and provincial departments in rural and northern community economic development.

- Encourage and improve access to the department's programs and services for aboriginal citizens in rural and northern Manitoba.

- Coordinate and support the delivery of the 4-H program, the Manitoba Agri-Ventures (MAVI) program, Succeeding Generations and Bridging Generations Initiatives, and other business, leadership and economic development programs.

- Support associations, organizations and boards such as Cooperatives Loans and Loans Guarantee Board, the Co-operative Promotion Board, Regional Development Corporations, Agricultural Societies, Manitoba Farm Women's Conference, Women's Institute and the Manitoba Farm and Rural Stress Line to build capacity within rural and northern Manitoba.

- Provide advice, support and direction to GO teams, individuals, enterprises, community and regional development organizations and municipal governments regarding the generation, attraction and retention of economic activity and associated physical and social infrastructure.

- Support GO Team business development and farm and rural champion programming.

Expected Results

- Four thousand rural Manitoba youth will complete a 4-H project and participate in a 4-H club.

- One new 4-H club involving aboriginal youth will be initiated in Manitoba.

- One hundred and twenty youth from across the province will have improved skills and knowledge related to youth citizenship activities.

- Fifteen new cooperatives will be registered in Manitoba.

- Collaboration will occur within programs, activities and initiatives among farm, rural and northern stakeholders, with associated increased integration and leverage of community and economic development resources to optimize benefits for rural and northern Manitobans.

- Community economic development, farm and business development and management and co-operative development tools will be used by communities, organizations and individuals.

- Rural organizations will have community and industry volunteers with enhanced capacity and skills.

- Development and diversification of the rural and northern Manitoba economy including increased employment, investment and tax revenues.

- Increased number of entrepreneurs starting businesses.

- Feasibility studies will be completed on business ideas.

- Increased number of Manitobans, including young people and Aboriginal people, successfully undertaking new economic enterprises in rural and northern Manitoba.

- Strategic community and economic development plans and activities successfully developed and implemented by community and regional organizations with local input and decision-making.

- Rural Forum successfully delivered.

ECONOMY AND RURAL DEVELOPMENT – 4B

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	2.00	178.8	2.00	176.2
Professional/Technical	23.58	1,461.5	23.58	1,443.2
Administrative Support	3.31	148.2	3.31	148.7
Employee Benefits		221.5		214.0
Less: Allowance for Staff Turnover	-	(124.9)	-	(124.9)
Total Salaries & Employee Benefits	28.89	1,885.1	28.89	1,857.2
OTHER EXPENDITURES				
Transportation		86.2		86.2
Communication		127.3		122.3
Supplies and Services		418.5		337.8
Minor Capital		57.3		57.3
Other Operating		385.2		389.4
Total Other Expenditures		1,074.5		993.0
GRANT ASSISTANCE				
Grants and Transfer Payments		957.0		957.0
TOTAL SUB-APPROPRIATION		3,916.6		3,807.2

FOOD DEVELOPMENT CENTRE (FDC) -- 4C

Objective

- To provide up-to-date, technical information to the agri-food industry and to conduct product and process development projects on a fee-for-service basis.
- To provide education and training to industry through seminars and workshops.
- To provide technical and federally accredited pilot plant services for the production of safe, high quality and wholesome food products.
- To create awareness of value-added processing of agri-food commodities and promote the capabilities of FDC.
- To ensure coordination and effective use of resources across the agri-food sector by liaising with industry, academia and government.
- To provide Manitoba with a unique liquid food processing and packaging facility through a partnership with Great Plains Aseptic Processing (GPAP).
- To participate in cooperative projects that will influence the production of primary products that may be processed within Manitoba.

Activity Identification

- Provide leadership in the creation, expansion and diversification of the agri-food industry through industry networks and expertise in food processing.
- Support Manitoba's value-added agri-food industry through the following service areas: Research and Development, Commercial Processing, Support Services, and Business Development Services.
- Complete facility additions and renovations; continue implementation of the capital acquisition plan.
- Implement FDC's Strategic Plan, including completion of facility additions and renovations, continued implementation of the capital acquisition plan and full implementation of the FDC/ GPAP operating partnership.

- Facilitate the participation of Manitoba's entrepreneurs in Canada's move to greater value-added processing, while at the same time creating new markets for local agricultural products, focusing on meat, vegetables, fruit, grains and oilseeds.

- Continue to develop strategic partnership with GPAP in building the liquid food processing and packaging industry in Manitoba.

Expected Results

- Development of 30 new food products.

- Nutritional analysis of 150 products.

- Initiation of 25 new client contracts.

- Writing of 55 new client proposals.

- Fee-for-Service revenues of $450,000.

- Provision of FDC services within the value-added initiative in Manitoba including northern Manitoba through visits (minimum 25) to food processing companies and economic development agencies, tradeshows and conferences.

- Play an active role in the development and promotion of the Functional Foods and Nutraceuticals cluster with the Richardson Centre for Functional Foods and Nutraceuticals (RCFFN), Canadian Centre for Agri-Food Research in Health and Medicine (CCARHM) and the Food Development Centre (FDC).

- Support to the development and transfer of technologies (extraction technologies) of functional foods and nutraceuticals using Manitoba raw materials such as hemp, flax and seabuckthorn.

- Development of value-added bakery food products from wheat based ethanol co-products for human consumption.

- Support to the integration of service delivery between FDC, the Food Commercialization and Marketing Knowledge Centre, and Manitoba Agriculture, Food and Rural Initiative's GO teams.

- Review of FDC's business model with respect to maximizing efficiency and effectiveness.

FOOD DEVELOPMENT CENTRE (FDC) -- 4C

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	**$(000's)**	FTE	$(000's)
GRANT ASSISTANCE				
Grants and Transfer Payments		**2,113.8**		2,113.8
TOTAL SUB-APPROPRIATION		**2,113.8**		2,113.8

NOTE:

The Food Development Centre functions as a special operating agency for which the department will provide operational funding support in the 2006/07 Estimates of Expenditure.

FOOD COMMERCIALIZATION AND MARKETING -- 4D

Objective

- To strengthen the competitive position of Manitoba's agricultural industry by assisting in the commercialization of agricultural products and the investigation and expansion of markets.

- To increase economic activity through market development of value-added and diversified products to enhance the demand for provincially grown and processed food products.

Activity Identification

- In partnership with the agri-food industry, develop strategies that focus on commercialization and market development of value-added food products.

- Increase opportunities for commercialization of Manitoba grown products through industry-driven activities, market-oriented resource materials and participation in market development events.

- Participate in incoming and outgoing trade missions and domestic/national trade shows aimed at encouraging sales and investment in Manitoba's agriculture industry, products and services.

- Provide resource materials, market intelligence and events to achieve effective market development initiatives.

- Support the development of agri-food competitive intelligence, value chains and other alliances.

- Partner with the Manitoba Food Processors Association and the Manitoba Meat Processors Association in the development and delivery of new initiatives aimed at enhancing competitiveness and market-readiness of small and medium sized food companies in Manitoba.

- Work closely with the Manitoba Restaurant Association, Chef de Cuisine/ Manitoba Chef Association, Manitoba Cuisine Council and commodity groups to assess economic viability, production and processing requirements to increase utilization of Manitoba food products.

- Provide path finding and training to producers and entrepreneurs in market

readiness, food business development, marketing, financing, processing technology, quality control and HACCP-based systems.

- Work with food research agencies in the development of new and/or improved food products.

- Develop opportunities to attract foreign investment and encourage local investment capacity in the Manitoba agri-food industry.

- Facilitate skill development of staff and partners in food commercialization.

Expected Results

- Development of the domestic market for Manitoba agricultural and food products.

- Provision of market trends, market intelligence, agri-food value-added and diversification information to staff, industry and agricultural entrepreneurs.

- Information on market trends, market interest, market intelligence, export readiness, export capabilities and market development initiatives, including new developments in biotechnology and agri-food research, provided to staff, industry and agricultural entrepreneurs.

- Participation in appropriate domestic/national trade shows, missions and industry development events to increase market access and market presence of Manitoba firms.

- Support for basic and applied research and investigations towards new diversification and value-added commercialization opportunities.

- Provision of quantitative market research to support agri-business in the development of expanded and new export opportunities for Manitoba food products.

- Promotion of use of the Food Development Centre (FDC), Manitoba Agri-Food Store, Manitoba Food Processors Association (MFPA), Richardson Centre for Functional Foods and Nutraceuticals (RCFFN), the Canadian Centre for Agri-Food Research in Health and Medicine (CCARHM) and the Canada/Manitoba Business Service Centre (C/MBSC) with entrepreneurs and businesses.

- Quantitative market research to support agri-business in the development of

expanded and new export opportunities for Manitoba food products.

- Provision of information and competitive intelligence for industry partners to enhance effective market readiness and opportunities for commercialization.

- Facilitation of industry seminars to increase skill sets associated with new opportunities for Manitoba agricultural commodities, food products, value-added and farm diversification activities.

- Increased industry capacity to capture new opportunities for Manitoba agricultural commodities, food products, and value-added and farm diversification activities, including marketing expertise.

- Support to biologically-based Manitoba industry-driven initiatives including forages, grains and oilseeds, special crops and pulses, horticultural, vegetable/fruit crops, new crops, organics, medicinal and aromatic plants and livestock through:
  - inter-governmental marketing initiatives
  - resource materials
  - contact and referral
  - market intelligence
  - industry seminars
  - market identification.

FOOD COMMERCIALIZATION AND MARKETING -- 4D

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	$(000's)	FTE	$(000's)
SALARIES & EMPLOYEE BENEFITS				
Managerial	1.00	89.5	2.00	163.4
Professional/Technical	9.50	537.0	7.50	430.5
Administrative Support	-	-	1.00	37.1
Employee Benefits		77.8		77.0
Total Salaries & Employee Benefits	10.50	704.3	10.50	708.0
OTHER EXPENDITURES				
Transportation		89.8		89.8
Communication		122.4		122.4
Supplies and Services		245.4		278.0
Minor Capital		5.8		5.8
Other Operating		96.3		96.0
Total Other Expenditures		559.7		592.0
TOTAL SUB-APPROPRIATION		1,264.0		1,300.0

INFRASTRUCTURE DEVELOPMENT GRANTS -- 4E

Objective

- To facilitate infrastructure projects which enhance sustainable economic development in various communities in Manitoba.

Activity Identification

- Provide technical and financial assistance to communities to foster new and expanding sustainable economic diversification projects and to enhance opportunities for local value added economic development.

Expected Results

- Infrastructure development to meet the needs of industry.

INFRASTRUCTURE DEVELOPMENT GRANTS – 4E

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	**$(000's)**	FTE	$(000's)
GRANT ASSISTANCE				
Grants and Transfer Payments		**3,150.0**		3,150.0
TOTAL SUB-APPROPRIATION		**3,150.0**		3,150.0

LESS: RECOVERABLE FROM RURAL ECONOMIC DEVELOPMENT INITIATIVES (REDI) -- 4F

Objective

- To facilitate the funding necessary to enhance sustainable community and economic development in rural and northern Manitoba.

Activity Identification

- Provide for the recovery of expenditures related to Economic Development Initiatives and Economy and Rural Development, and grants to the Regional Development Corporations, Feasibility Studies and Capital Infrastructure, from the Rural Economic Development Initiatives Program.

Expected Results

- To provide the necessary funding for the delivery of Rural Economic Development Initiative programs and for the Regional Development Corporations to meet the requirements of rural and northern Manitoba.

LESS: RECOVERABLE FROM RURAL ECONOMIC DEVELOPMENT INITIATIVES (REDI) – 4F

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	**$(000's)**	FTE	$(000's)
Recoverable from REDI		**(4,236.8)**		(4,183.8)
TOTAL SUB-APPROPRIATION		**(4,236.8)**		(4,183.8)

RURAL ECONOMIC DEVELOPMENT INITIATIVES -- 4G

Objective

- To provide funding for community economic development/business projects and strategic economic initiatives.

- To provide capital funding for projects that will contribute to new capital investment and sustainable community economic development in rural and northern Manitoba.

Activity Identification

- Provide funding for community and economic development programs administered by Manitoba Agriculture, Food and Rural Initiatives, including the Community Enterprise Development Tax Credit, Hometown Manitoba, Feasibility Studies and Community Works Loan Program.

- Provide funding for programs administered by others which contribute to achieving the departmental mandate including Green Team, Partners with Youth and the Young Entrepreneur program.

- Provide funding for strategic initiatives which complement or enhance departmental and governmental efforts to support the development of healthy, vibrant and dynamic rural communities.

- Provide direct contributions to local governments and northern Manitoba communities to undertake infrastructure development, enhancement and renewal, and community economic development projects of local priority.

Expected Results

- Increased number of business assessments and start-ups or expansions in rural and northern Manitoba.

- Increased employment opportunities for rural and northern Manitobans, including youth.

- Increased direct and indirect local investment in infrastructure and community economic development activities and related employment.

- Increased levels of capital investment in rural and northern Manitoba.

RURAL ECONOMIC DEVELOPMENT INITIATIVES – 4G

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	**$(000's)**	FTE	$(000's)
Programs - Operating		**15,348.5** [1]		15,793.5
Programs - Capital Grants		**5,956.5**		5,956.5
TOTAL SUB-APPROPRIATION		**21,305.0**		21,750.0

[1] REDI reinvests 25% of revenue from Video Lottery Terminals (VLT's) back into rural Manitoba to promote rural economic development. The decrease in REDI funding reflects the expected decrease in VLT revenues.

Res./ App. No.	Agriculture, Food and Rural Initiatives (3) Details of Appropriation	**Estimates Of Expenditure 2006/2007 $(000's)**	Estimates Of Expenditure 2005/2006 $(000's)
3.5	COSTS RELATED TO CAPITAL ASSETS	**522.8**	533.8
	Provides for costs related to capital assets.		
(a)	Desktop Services	**211.6**	219.9
(b)	Amortization Expense	**272.7**	272.6
(c)	Interest Expense	**38.5**	41.3
		522.8	533.8

COMBINED – AMORTIZATION AND SOFTWARE LICENCES RELATED TO CAPITAL ASSETS -- 5A, 5B

Objective

- To comply with Canadian Institute of Chartered Accountants standards that require that expenditures on tangible capital assets be amortized over the useful life of the asset.

Activity Identification

- Tangible capital assets are those with a useful life extending beyond one year which are acquired, constructed or developed and held for use, not for resale. Departmental tangible assets include machinery and equipment. Tangible capital assets with a value less than the accepted capitalization limit will be expensed in the year of acquisition.

- The amortization charges include amortization on the departmental machinery and equipment, as well as the department's share of amortization on computer hardware and transition costs. Included in these costs are annual charges for software licenses.

Expected Results

- Recognizing amortization in this way allocates the cost of capital assets to the periods of service provided and amortization is recorded as an expense in the statement of operations.

DESKTOP SERVICES -- 5A

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	**$(000's)**	FTE	$(000's)
OTHER EXPENDITURES				
(1) Amortization Expense - Transition		**80.3**		80.3
(2) Enterprise Software Licenses		**131.3**		139.6
TOTAL SUB-APPROPRIATION		**211.6**		219.9

AMORTIZATION EXPENSE -- 5B

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	**$(000's)**	FTE	$(000's)
OTHER EXPENDITURES				
Amortization Expense		**272.7**		272.6
TOTAL SUB-APPROPRIATION		**272.7**		272.6

INTEREST EXPENSE -- 5C

Objective

- To provide for interest costs related to capital investment decisions made by the department.

Activity Identification

- This represents interest costs on borrowings related to investments in tangible capital assets.
- The capital asset purchases are recorded in Part B – Capital Investment. For more information on tangible capital assets and their amortization see Votes 5A and 5B.

Expected Results

- Provision of financing costs for capital investment related to the department.

INTEREST EXPENSE -- 5C

	Estimates Of Expenditure 2006/2007		Estimates Of Expenditure 2005/2006	
	FTE	$(000's)	FTE	$(000's)
OTHER EXPENDITURES				
Interest Expense		**38.5**		41.3
TOTAL SUB-APPROPRIATION		**38.5**		41.3

PART 2

B -- CAPITAL INVESTMENT

PART 2 - B
ESTIMATES OF CAPITAL INVESTMENT
OF THE
PROVINCE OF MANITOBA

for the Fiscal Year Ending March 31, 2007

	ESTIMATES OF CAPITAL INVESTMENT 2006/2007 $(000's)	CHANGE FROM 2005/2006 %	ESTIMATES OF CAPITAL INVESTMENT 2005/2006 $(000's)
CAPITAL INVESTMENT	50.0 [1]	(69.8)	165.5
Provides for the acquisition of equipment. For more information on tangible capital assets and their amortization see Vote 5.			
TOTAL	**50.0**	(69.8)	165.5

[1] The decrease is the result of the non-recurring purchases in Crop Industry and the Growing Opportunities Centres branch in 2005/06. The 2006/07 planned purchase is for the Veterinary Diagnostic laboratory.

PART 3

HISTORICAL INFORMATION

DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES
FIVE YEAR EXPENDITURE AND STAFFING SUMMARY BY MAIN APPROPRIATION
FOR THE FISCAL YEAR ENDING MARCH 31, 2007

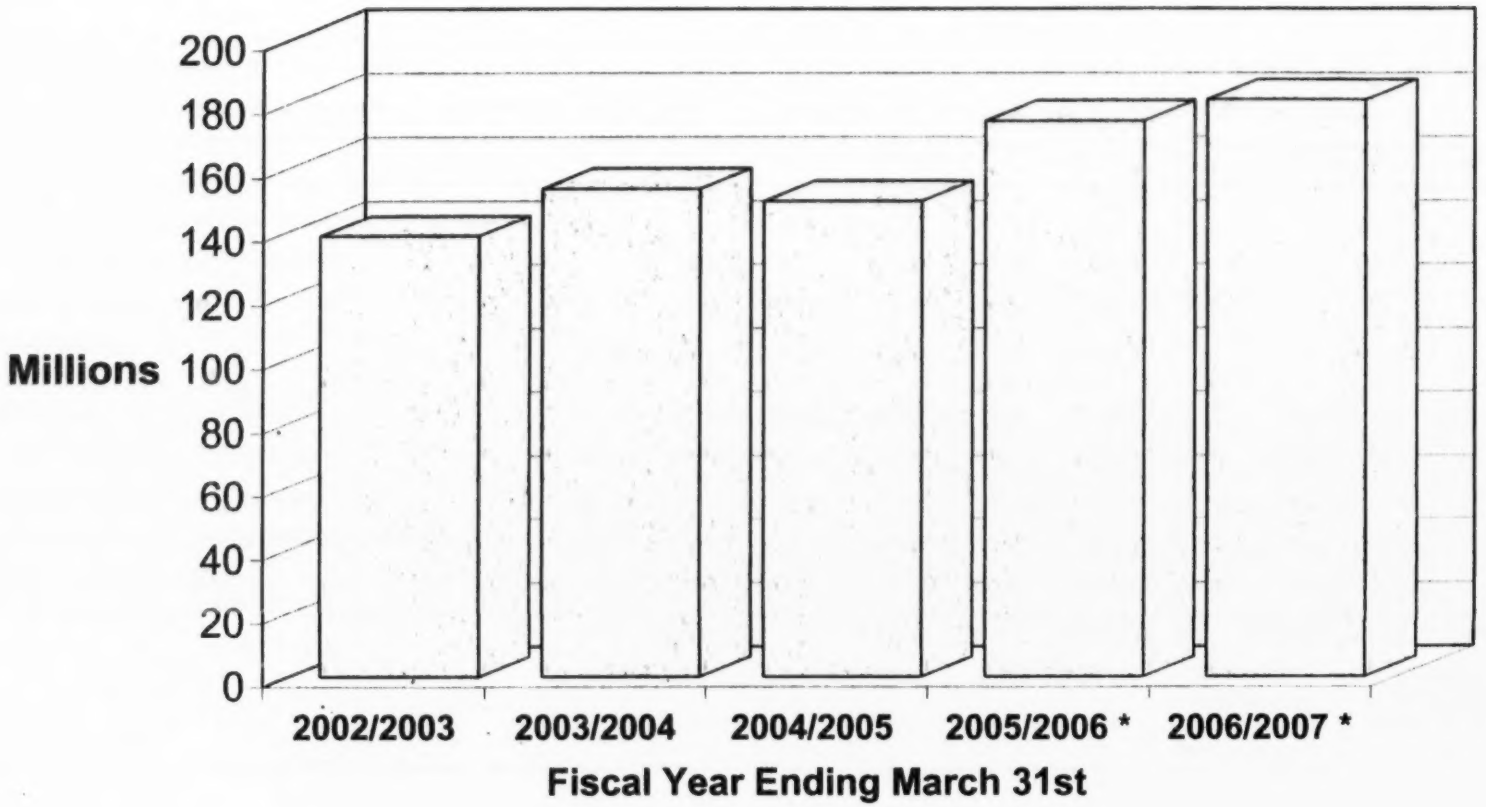
		ACTUAL/*ADJUSTED ESTIMATES OF EXPENDITURES						ADJUSTED ESTIMATES OF EXPENDITURE		PRINTED ESTIMATES OF EXPENDITURE	
		2002/2003		2003/2004		2004/2005		2005/2006		2006/2007	
		FTE	$(000's)	FTE	$(000's)	FTE	$(000's)	FTE	$(000's)	FTE	$(000's)
Policy and Management	(1)	33.39	2,666.1	32.39	2,732.6	31.39	2,667.7	81.00	7,388.8	81.00	7,566.6
Risk Management, Credit & Income Support Prgms.	(1)	101.00	76,659.7	101.00	89,386.6	98.00	84,202.1	150.00	107,017.4	150.00	112,426.0
Agri-Industry Development and Innovation	(1)	61.00	5,643.9	61.00	5,916.8	59.00	6,121.2	170.47	18,862.2	170.47	20,378.9
Agri-Food and Rural Development	(1)	167.73	14,836.9	167.73	15,820.7	165.23	18,426.3	197.71	40,650.6	197.71	40,201.0
Costs Related to Capital Assets	(1)	211.87	14,460.6	212.87	15,049.8	205.87	15,368.0		533.8		522.8
Rural and Northern Community Economic Development	(1)	30.00	18,058.4	30.00	18,253.7	30.00	16,588.0				
Policy & Economics	(1)	26.19	2,506.5	26.19	2,565.8	24.69	2,562.1				
Agriculture Research & Development	(1)	-	2,876.3		3,146.1		3,099.0				
Amortization and Other Costs Related to Capital Assets	(1)	-	808.5		549.0		508.8				
TOTAL		631.18	138,516.9	631.18	153,421.1	614.18	149,543.2	599.18	174,452.8	599.18	181,095.3

* Adjusted figures reflect historical data on a comparable basis in those appropriations affected by a re-organization during the years under review.

Restructured to reflect the change in accounting policy implemented in 1999/2000 regarding tangible capital assets. Assets are expressed over their life expectancy. Capital is classified into three categories - minor, amortization and Capital Investment (see Part 2-B).

NOTE:
(1) Included in the 2005/06 and 2006/07 budgets is the organizational restructuring for Growing Opportunities. The Department's programs and services were realigned to best meet local community and industry needs and to meet the Department's expanded mandate. The 2004/05, 2003/04 and 2002/03 actual/adjusted estimates of expenditure years were not adjusted.

DEPARTMENT OF AGRICULTURE, FOOD AND RURAL INITIATIVES
FIVE YEAR EXPENDITURE HISTORY
FOR THE FISCAL YEAR ENDING MARCH 31, 2007



* This summary includes three years (2002/03 - 2004/05) of historical data, the adjusted Estimates of Expenditure for the previous year, and the budget year Printed Estimates of Expenditure.

CHART 3

PART 4

GLOSSARY

GLOSSARY

Cost Element

A cost element is a classification of expenditures according to the nature of expense such as salaries, supplies and services, etc., which identifies the object of expenditure out of appropriation funds. The government accounting system tracks expenditures according to the following cost element groups:

Cost Element Group	Components
Salaries	Regular Earnings, Other Earnings (overtime, shift premium), Ministers and Members of the Legislative Assembly, Fringe Benefits, Other (Worker's Compensation Allowance, Supplement), Health and Education Tax Levy, Benefit Chargeback.
Grants and Transfer Payments	Discretionary Grant, Nondiscretionary Grant, Transfer Payment, Valuation Allowance, Capital Grant.
Transportation	Vehicles, Aircraft, Other (taxi, bus, freight, rail), Travel Agency Fees, Freight/Courier.
Communication	Telephone, Electronic Communication Services, Postal Services, Advertising/Program Promotion, Radio Systems, Other.
Supplies and Services	Operating Supplies, Materials, Office Supplies, Maintenance, Other Services, Rentals, Professional Services, Utilities, Other Fees.
Public Debt	Credit/Debit Card Fees, Gain/Loss on Foreign Exchange, Interest on Debt, Discount on Debt, Amortization - Debt, Interest Charges, Other Charges.
Minor Capital	Land, Buildings, Vehicles, Machinery and Equipment, Computers, Furniture, Leasehold Improvements, Loss on Sale of an Asset, Amortization Expense.
Other Operating	Accommodations, Food and Beverage, Computer Related Charges, Insurance Costs, Publications, Allowances and Other Financial Compensation, Other Personnel Costs (relocation/transfer costs), Other Operating (membership fees, hospitality, employee training, uniforms, conference/ convention registration fees, incidental allowances), Imputed Surcharges.

Cost Element Group	Components
Financial Assistance and Related Costs	Clothing for Citizens, Fees and Services, Assistance Payments (food, shelter, allowances, utilities), Transportation Health, Special Needs.

Employee Benefits

Costs incurred by government for its contributions to the Employment Insurance Program, Canada Pension Plan, Group Life Insurance Plan, Ambulance, Hospital Semi-Private Plan, as well as costs related to pension liability for new employees, and payments made under the Dental Plan, Long-Term Disability Plan and Levy for Health & Post Secondary Education.

Estimates of Expenditure (Adjusted)

A re-alignment of the previous year's estimates of expenditure for any organizational change to provide for more accurate and realistic comparisons from one budget year to the next.

Full Time Equivalent

A measurement for number of positions. Every full-time regular position represents one full-time equivalent position. Other categories (e.g., term, departmental, sessional, contract) are measured in proportional equivalents, e.g., a program with a vote of 1.50 term FTE could hire staff in any combination that results in a total of 1½ years (or 78 weeks) of employment (e.g., 6 staff for 3 months (13 weeks) each; 2 staff for 9 months (39 weeks) each; 1 full time and 1 half time staff for 1 year; 3 half time staff for 1 year, etc.).

For further information related to staffing, please refer to the Civil Service Commission's intranet website (HR Personnel/Guides/SAP – HR Data Standards).

Staff Categories

Managerial

Positions which have been delegated the authority and have the responsibility to plan, administer, and control the resources and activities of a defined organizational unit in the Manitoba Government, and are directly and fully accountable for:

- the utilization of resources in achieving planned objectives including the development of a budget and the initiation and authorization of expenditures; and,
- the organization's results and impacts.

Professional/Technical

Employees who have duties that relate to specific areas of program operations requiring some functional specialization.

Included in this category are employees classified within the following components and/or series:

Education	Engineers (O.P.E.E.P.M.)
Health	Legal Aid Lawyers (L.A.L.A.)
Legal, Inspection and Regulatory	Crown Attorneys (M.A.C.A.)
Physical Sciences	Doctors (M.M.A.)
Social Sciences	L.A.M.C. Staff
Trades, Operations and Services	Professional Officer Series
Personnel Officer Series	
Administration (with the exception of the Administrative Officer Series)	

NOTE: Those employees designated as managers and also classified within one of the above components or the excluded component shall be categorized only once, as managerial.

Administrative Support

Employees who have duties related to the provision of support and assistance to program operations.

Included in this category are employees classified within the clerical component or the Administrative Officer series.

Staff Turnover Allowance

An adjustment made to a salaries account to allow for attrition and staff turnover. It is a negative adjustment to enable the organization to more accurately display salary requirements.